



ABC Utilization Report

Report Criteria:

Reporting Period: Paid December 2019 to March 2020

Comparison Period: Paid December 2018 to March 2019

Data Refresh Date: April 06, 2020

LOA: ABC Operating LLC ECM-C3

Created Date: 04/13/2020 15:10
User Name: Jon Lunchbucket



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Financial Dashboard

Population: ABC Operating LLC ECM-C3



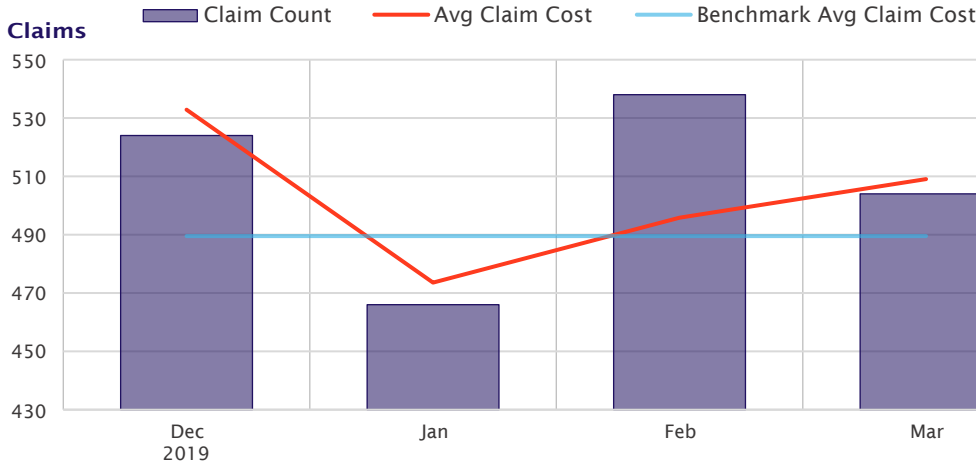
Medical Claims	
\$871,849	
PMPM	\$338

Pharmacy Claims	
\$249,310	
PMPM	\$97

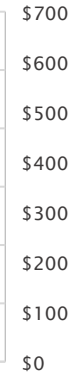
Specialty Drugs	
\$159,381	
% of Total Rx	64%

Admissions	
\$290,599	
Benchmark	\$265,046

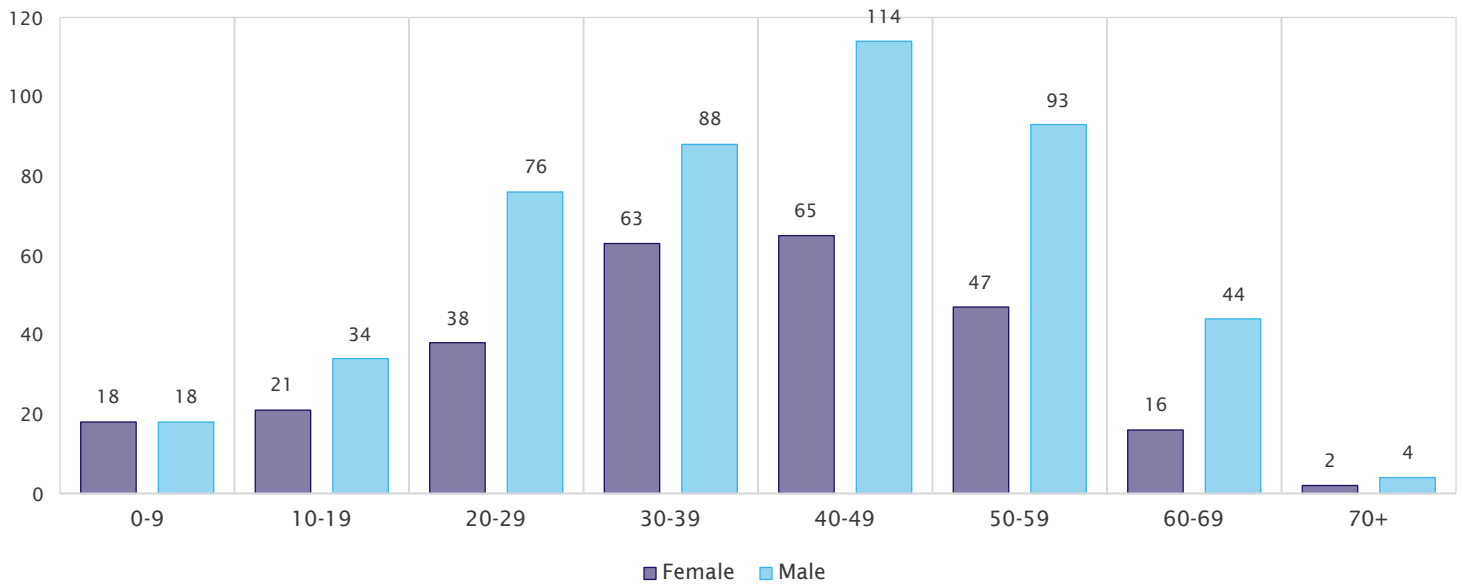
Claims



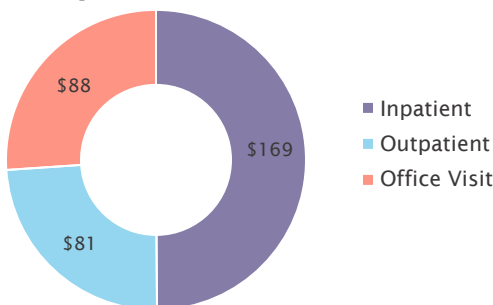
Cost



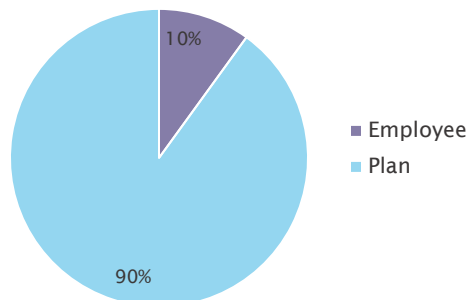
Membership Distribution



PMPM by Place of Service



Employee vs Plan Paid



	Amount Paid
Employee	\$124,399
Plan	\$1,121,159
Total	\$1,245,558

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

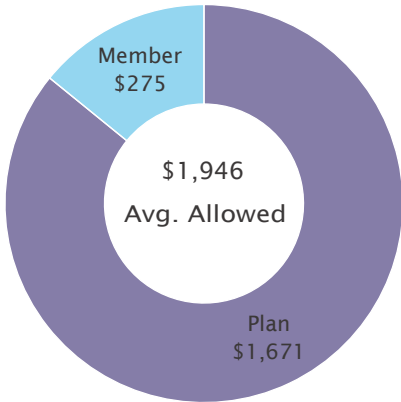
April 13, 2020

Utilization Dashboard

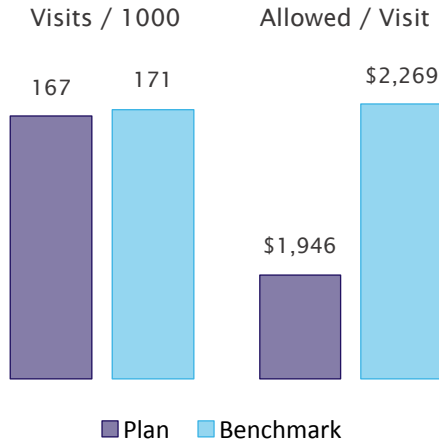
Population: ABC Operating LLC ECM-C3

Emergency Room

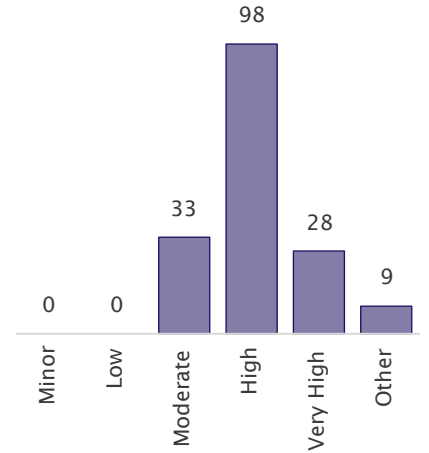
Plan v. Member Cost



Benchmark Comparison

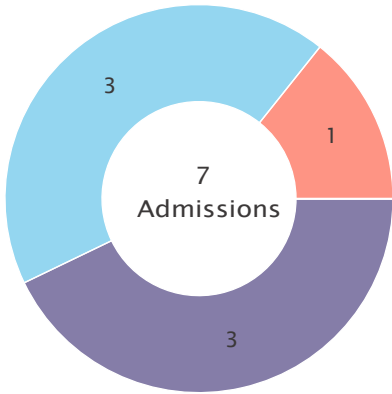


Severity / 1000

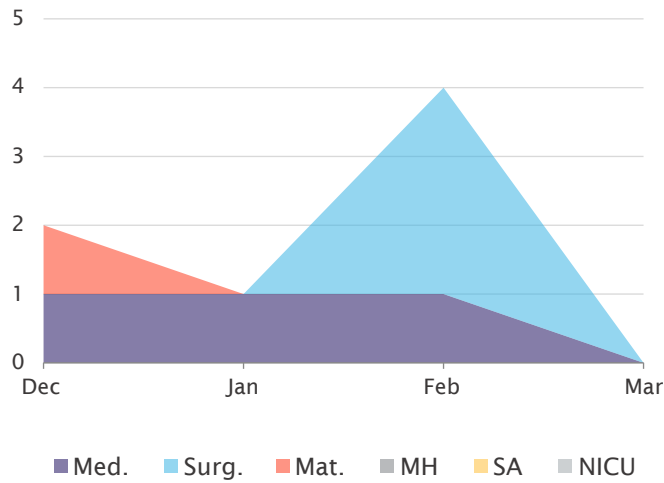


Inpatient Admissions

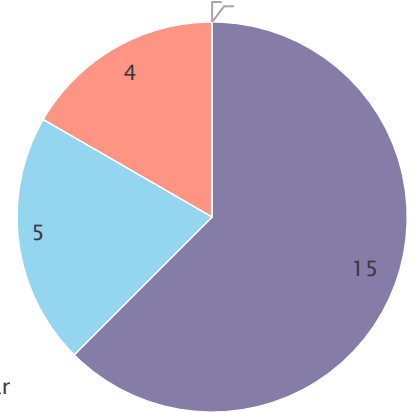
Admissions by Type



Admissions by Month

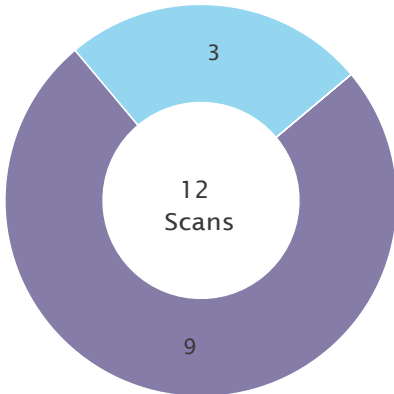


Days by Type

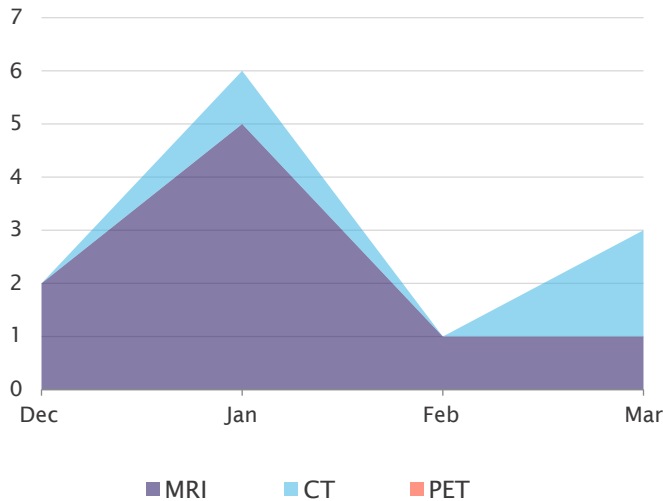


Outpatient Imaging

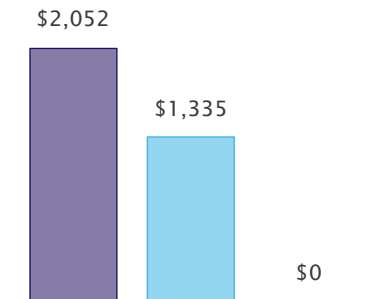
Scans by Type



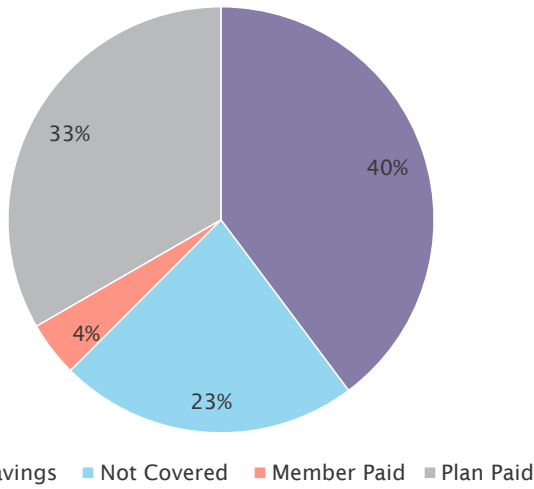
Scans by Month



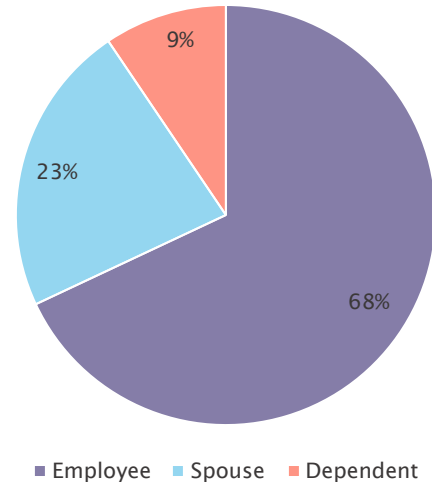
Average Allowed



Cost Breakdown



of Claims by Relationship to Employee



Billed Charges

	All Members		Employee		Spouse		Dependent	
	Total	% Billed	Total	% Billed	Total	% Billed	Total	% Billed
Claims	2,068	--	1,344	--	445	--	187	--
Services	14,940	--	7,424	--	5,349	--	616	--
Billed Charges	\$2,643,211	--	\$1,656,692	--	\$634,822	--	\$113,813	--
PPO Savings	\$1,040,640	39.37%	\$745,744	45.01%	\$213,011	33.55%	\$56,566	49.70%
Not Covered	\$594,317	22.48%	\$239,814	14.48%	\$133,851	21.08%	\$12,939	11.37%
Member Paid	\$109,453	4.14%	\$77,782	4.70%	\$24,834	3.91%	\$5,751	5.05%
Plan Paid	\$871,849	32.98%	\$578,984	34.95%	\$251,067	39.55%	\$38,033	33.42%

Health Plan Snapshot Trended

Population: ABC Operating LLC ECM-C3



	Dec-2019	Jan-2020	Feb-2020	Mar-2020	Total
Med Claims Pd	\$314,388	\$118,443	\$206,586	\$232,432	\$871,849
Rx Claims Pd	\$43,915	\$71,643	\$59,418	\$74,334	\$249,310
Dental Claims Pd	\$26,131	\$24,174	\$23,849	\$29,157	\$103,311
Vision Claims Pd	\$0	\$0	\$0	\$0	\$0
Total Claims Pd	\$384,434	\$214,260	\$289,853	\$335,923	\$1,224,470
Subscribers	515	518	524	526	521
Members	726	722	728	741	729
Member Months	650	640	640	650	2,580
Avg Family Size	1.41	1.39	1.39	1.41	1.40
Inpatient PMPM	\$285.05	\$2.94	\$137.43	\$245.94	\$168.60
Outpatient PMPM	\$58.62	\$102.16	\$112.94	\$52.00	\$81.23
Office Visit PMPM	\$140.00	\$79.96	\$72.42	\$59.64	\$88.10
Med Claims PMPM	\$483.67	\$185.07	\$322.79	\$357.59	\$337.93
Rx Claims PMPM	\$67.56	\$111.94	\$92.84	\$114.36	\$96.63
Dental Claims PMPM	\$38.71	\$36.03	\$35.18	\$42.07	\$38.02
Vision Claims PMPM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Med & Rx Claims PMPM	\$551.23	\$297.01	\$415.63	\$471.95	\$434.56
Total EE Pd Amt	\$22,169	\$33,588	\$33,823	\$34,818	\$124,399
EE Med Pd	\$18,856	\$29,255	\$30,384	\$30,958	\$109,453
EE Rx Pd	\$3,313	\$4,333	\$3,439	\$3,860	\$14,945

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

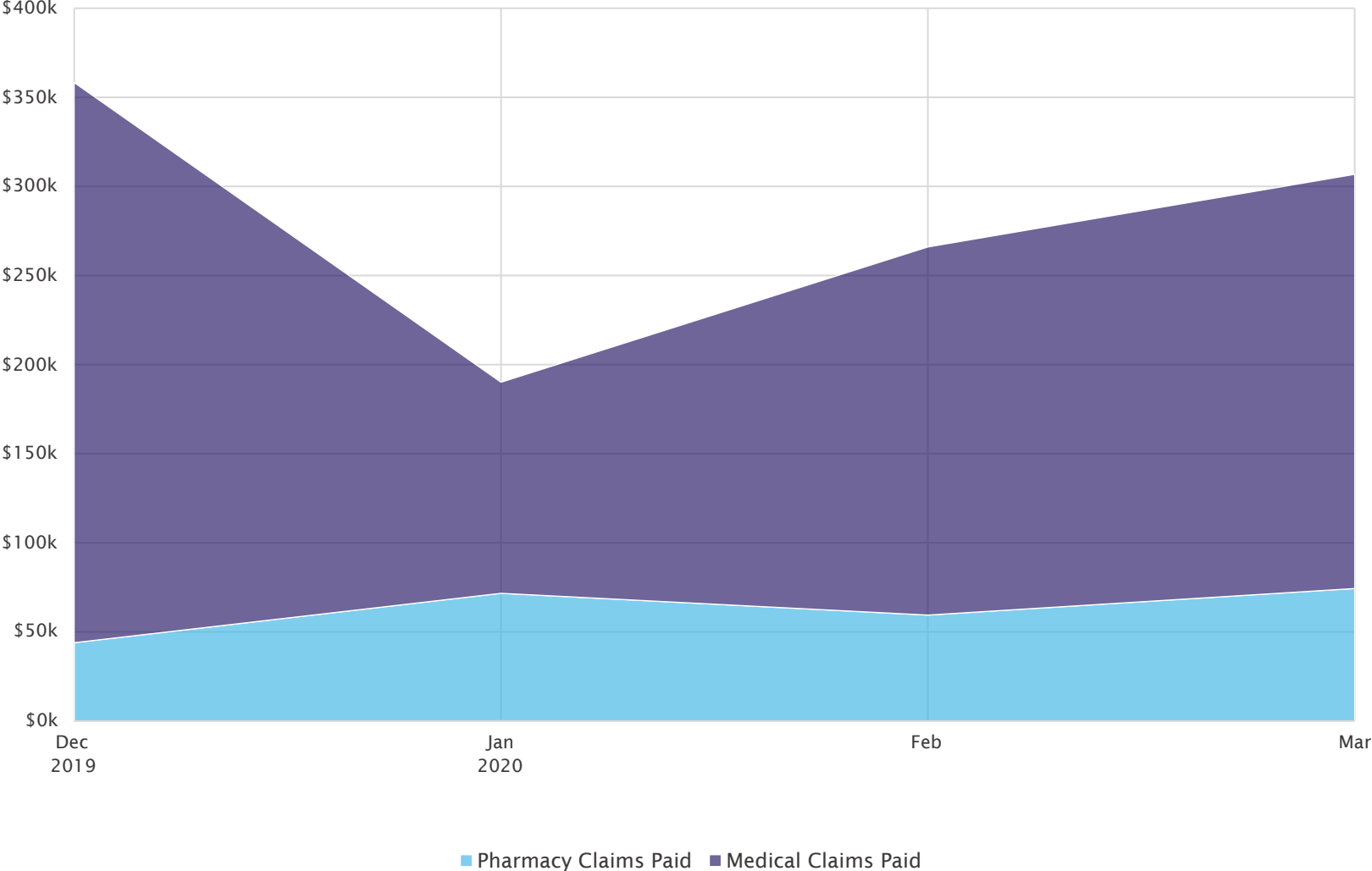
April 13, 2020

Health Plan Snapshot Trended

Population: ABC Operating LLC ECM-C3



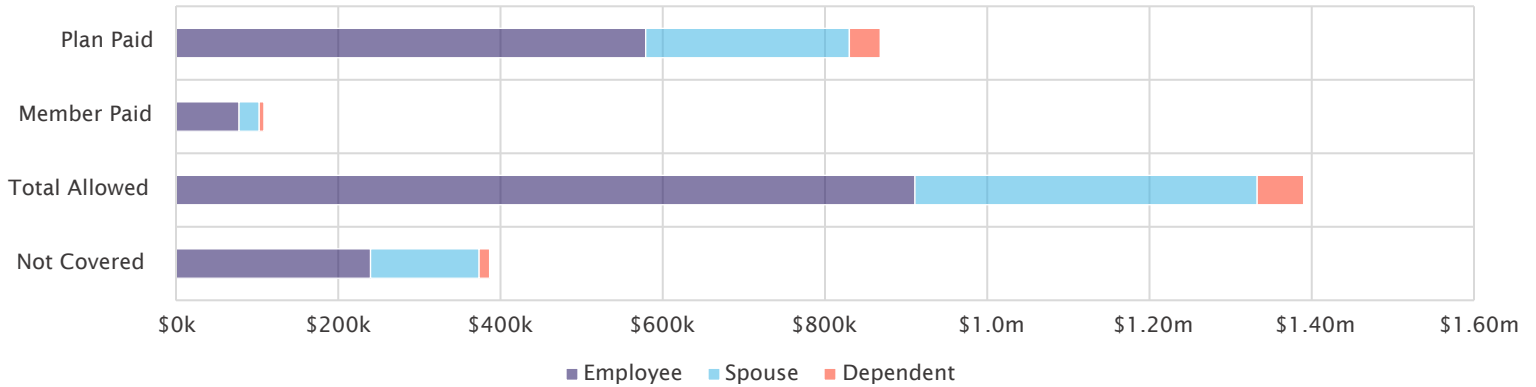
Total Health Plan Claims Paid



Reporting Period: Paid December 2019 to March 2020
Benchmark: Commercial

Medical Claim Summary

Population: ABC Operating LLC ECM-C3



Billed Charges

	All Members		Employee		Spouse		Dependent	
	Total	% Billed	Total	% Billed	Total	% Billed	Total	% Billed
Claims	2,068	--	1,344	--	445	--	187	--
Services	14,940	--	7,424	--	5,349	--	616	--
Billed Charges	\$2,643,211	--	\$1,656,692	--	\$634,822	--	\$113,813	--
PPO Savings	\$1,040,640	39.37%	\$745,744	45.01%	\$213,011	33.55%	\$56,566	49.70%
Not Covered	\$594,317	22.48%	\$239,814	14.48%	\$133,851	21.08%	\$12,939	11.37%
Member Paid	\$109,453	4.14%	\$77,782	4.70%	\$24,834	3.91%	\$5,751	5.05%
Plan Paid	\$871,849	32.98%	\$578,984	34.95%	\$251,067	39.55%	\$38,033	33.42%

Allowed Charges

	All Members		Employee		Spouse		Dependent	
	Total	% Allowed	Total	% Allowed	Total	% Allowed	Total	% Allowed
Total Allowed	\$1,602,571	--	\$910,949	--	\$421,811	--	\$57,247	--
Member Share	\$109,453	6.83%	\$77,782	8.54%	\$24,834	5.89%	\$5,751	10.05%
Coinsurance	\$27,468	1.71%	\$19,177	2.11%	\$7,423	1.76%	\$462	0.81%
Copay	\$27,816	1.74%	\$19,171	2.10%	\$5,200	1.23%	\$3,340	5.83%
Deductible	\$54,169	3.38%	\$39,434	4.33%	\$12,211	2.89%	\$1,949	3.40%
Plan Share	\$871,849	54.40%	\$578,984	63.56%	\$251,067	59.52%	\$38,033	66.44%

Per Claim

	All Members		Employee		Spouse		Dependent	
	Total	Avg/Claim	Total	Avg/Claim	Total	Avg/Claim	Total	Avg/Claim
Claims	2,068	--	1,344	--	445	--	187	--
Billed Charges	\$2,643,211	\$1,278	\$1,656,692	\$1,233	\$634,822	\$1,427	\$113,813	\$609
PPO Savings	\$1,040,640	\$503	\$745,744	\$555	\$213,011	\$479	\$56,566	\$302
Other Savings	\$26,951	\$13	\$14,368	\$11	\$12,059	\$27	\$524	\$3
Not Covered	\$594,317	\$287	\$239,814	\$178	\$133,851	\$301	\$12,939	\$69
Total Allowed	\$1,602,571	\$775	\$910,949	\$678	\$421,811	\$948	\$57,247	\$306
Member Paid	\$109,453	\$53	\$77,782	\$58	\$24,834	\$56	\$5,751	\$31
Coinsurance	\$27,468	\$13	\$19,177	\$14	\$7,423	\$17	\$462	\$2
Copay	\$27,816	\$13	\$19,171	\$14	\$5,200	\$12	\$3,340	\$18
Deductible	\$54,169	\$26	\$39,434	\$29	\$12,211	\$27	\$1,949	\$10
Plan Paid	\$871,849	\$422	\$578,984	\$431	\$251,067	\$564	\$38,033	\$203
COB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Per Service

	All Members		Employee		Spouse		Dependent	
	Total	Avg/SVC	Total	Avg/SVC	Total	Avg/SVC	Total	Avg/SVC
Services	14,940	--	7,424	--	5,349	--	616	--
Billed Charges	\$2,643,211	\$177	\$1,656,692	\$223	\$634,822	\$119	\$113,813	\$185
PPO Savings	\$1,040,640	\$70	\$745,744	\$100	\$213,011	\$40	\$56,566	\$92
Other Savings	\$26,951	\$2	\$14,368	\$2	\$12,059	\$2	\$524	\$1
Not Covered	\$594,317	\$40	\$239,814	\$32	\$133,851	\$25	\$12,939	\$21
Total Allowed	\$1,602,571	\$107	\$910,949	\$123	\$421,811	\$79	\$57,247	\$93
Member Paid	\$109,453	\$7	\$77,782	\$10	\$24,834	\$5	\$5,751	\$9

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

Medical Claim Summary

Population: ABC Operating LLC ECM-C3



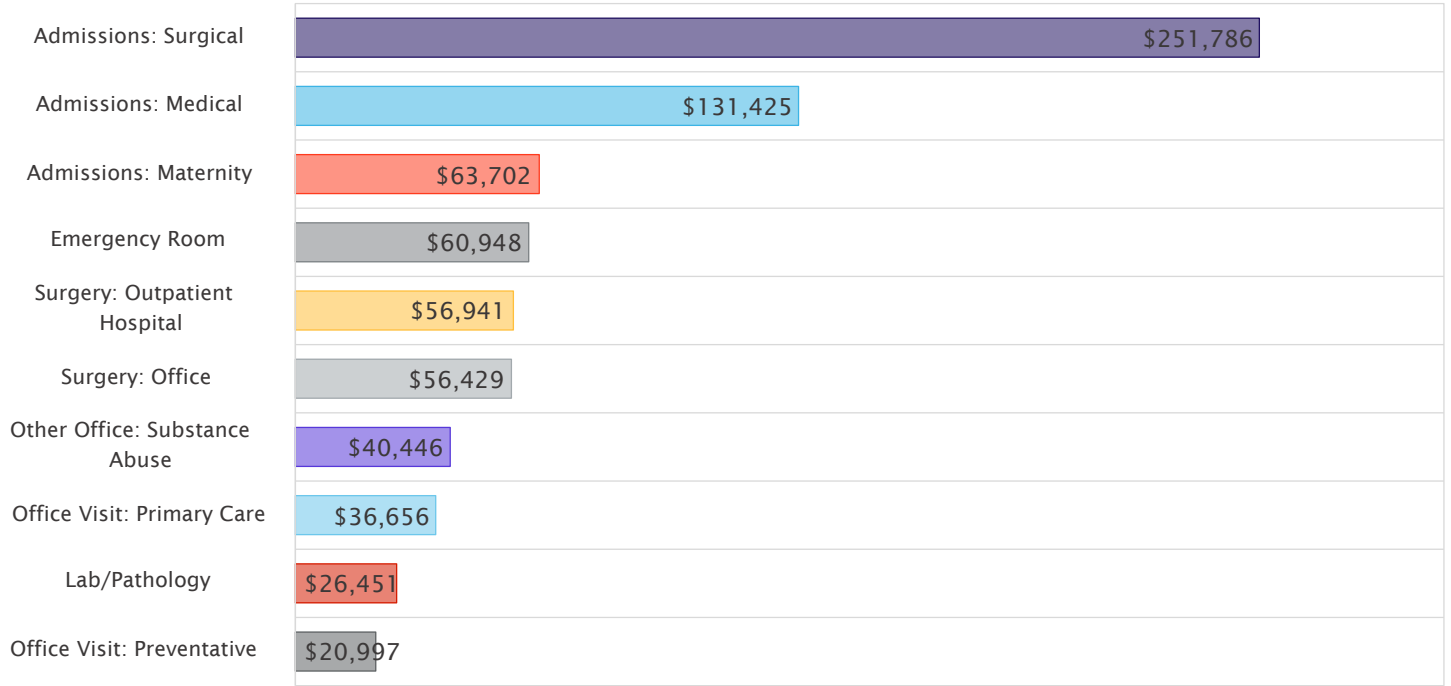
Coinsurance	\$27,468	\$2	\$19,177	\$3	\$7,423	\$1	\$462	\$1
Copay	\$27,816	\$2	\$19,171	\$3	\$5,200	\$1	\$3,340	\$5
Deductible	\$54,169	\$4	\$39,434	\$5	\$12,211	\$2	\$1,949	\$3
Plan Paid	\$871,849	\$58	\$578,984	\$78	\$251,067	\$47	\$38,033	\$62
COB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Claim Category Summary

Population: ABC Operating LLC ECM-C3



Top 10 Categories by Paid Amount



Claim Category Summary

Category Name	Claims	Billed	Not Covered	PPO Savings	Allowed	Paid ↓	Member
Admissions: Surgical	56	\$644,592	\$244,576	\$133,880	\$510,712	\$251,786	\$3,885
Admissions: Medical	30	\$314,505	\$37,536	\$140,748	\$173,757	\$131,425	\$4,456
Admissions: Maternity	7	\$104,468	\$0	\$39,426	\$65,042	\$63,702	\$1,340
Emergency Room	92	\$191,366	\$29,488	\$85,648	\$105,719	\$60,948	\$9,900
Surgery: Outpatient Hospital	40	\$215,477	\$7,234	\$143,441	\$72,036	\$56,941	\$7,861
Surgery: Office	79	\$168,654	\$28,265	\$79,043	\$89,611	\$56,429	\$4,917
Other Office: Substance Abuse	40	\$47,951	\$3,400	\$1,716	\$46,235	\$40,446	\$2,060
Office Visit: Primary Care	384	\$130,262	\$18,411	\$55,488	\$74,774	\$36,656	\$19,370
Lab/Pathology	375	\$194,037	\$15,116	\$130,265	\$63,772	\$26,451	\$13,413
Office Visit: Preventative	93	\$55,706	\$14,721	\$19,228	\$36,478	\$20,997	\$754
Office Visit: Specialty Care	183	\$78,445	\$12,461	\$38,154	\$40,291	\$18,711	\$9,120
Other Office: Miscellaneous	141	\$67,086	\$13,130	\$31,249	\$35,837	\$13,947	\$7,990
MRI, MRA, CT Scans: Outpatient	26	\$39,682	\$390	\$23,962	\$15,720	\$13,212	\$2,119
Urgent Care	73	\$23,958	\$3,507	\$5,508	\$18,451	\$13,119	\$1,825
Routine Radiology	102	\$46,895	\$1,521	\$27,038	\$19,857	\$11,652	\$6,684
Office Visit: Mental Health	66	\$32,356	\$11,835	\$9,922	\$22,434	\$9,330	\$1,269
MRI, MRA, CT Scans: Other	15	\$21,164	\$546	\$8,722	\$12,442	\$9,215	\$2,681
Chiropractic	41	\$11,107	\$1,395	\$728	\$10,379	\$7,078	\$1,906
Colonoscopies	11	\$27,691	\$8,875	\$10,959	\$16,733	\$6,497	\$1,360
Misc Outpatient Hospital	22	\$12,248	\$999	\$5,473	\$6,774	\$4,632	\$1,143
DME	32	\$9,303	\$1,244	\$2,769	\$6,534	\$4,364	\$926
Physical Therapy	83	\$27,123	\$1,543	\$20,051	\$7,072	\$3,563	\$1,966
Surgery: ASC	5	\$11,330	\$0	\$7,464	\$3,866	\$3,419	\$447

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

Claim Category Summary

Population: CITARELLA Operating LLC ECM-C3



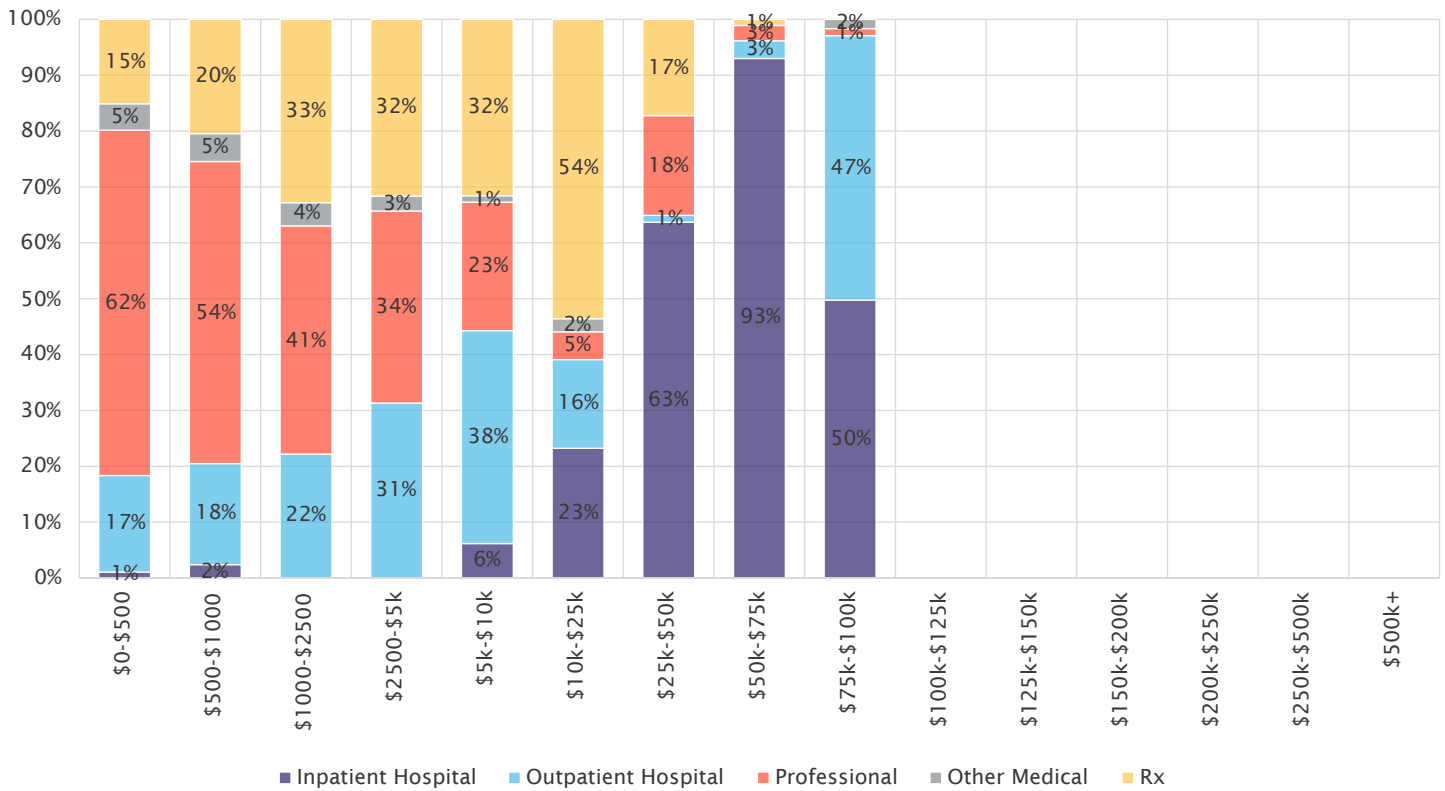
Category Name	Claims	Billed	Not Covered	PPO Savings	Allowed	Paid ↓	Member
Office Visit: Consult	11	\$6,897	\$90	\$3,318	\$3,579	\$2,978	\$511
Other Office: Maternity	32	\$8,182	\$2,631	\$3,089	\$5,094	\$1,860	\$578
Other Office: Mental Health	1	\$2,880	\$0	\$1,280	\$1,600	\$1,160	\$440
Ambulance	1	\$1,328	\$0	\$0	\$1,328	\$909	\$419
Other Office: Immunizations	6	\$705	\$76	\$366	\$338	\$263	\$0
Injectable Drugs	10	\$1,348	\$200	\$883	\$465	\$183	\$82
Office Visit: Substance Abuse	9	\$1,959	\$1,409	\$338	\$1,621	\$137	\$75
Misc Inpatient	16	\$145,283	\$133,718	\$11,115	\$134,168	\$0	\$0
Dental	1	\$124	\$0	\$0	\$124	\$0	\$69
Home Health	3	-\$900	\$0	-\$630	-\$270	-\$158	-\$112

Claimant Distribution

Population: ABC Operating LLC ECM-C3



Aggregate Plan Paid Breakdown



Aggregate Plan Paid

Claims Paid Range	Members	Member Months	Avg. Age	% Male	Aggregate Plan Paid				
					Inpatient Hospital	Outpatient Hospital	Professional	Other Medical	Rx
\$0 or less	76	156	38.92	58%	-\$289	\$0	-\$946	-\$943	-\$200
\$0-\$500	196	725	39.66	60%	\$410	\$6,690	\$23,932	\$1,834	\$5,848
\$500-\$1000	57	209	38.79	46%	\$906	\$6,862	\$20,513	\$1,891	\$7,758
\$1000-\$2500	68	272	43.24	62%	\$0	\$24,951	\$45,944	\$4,667	\$36,907
\$2500-\$5k	35	132	44.23	69%	\$0	\$38,539	\$42,269	\$3,281	\$38,913
\$5k-\$10k	15	56	49.67	47%	\$6,213	\$38,433	\$23,184	\$1,156	\$31,832
\$10k-\$25k	9	29	42.44	44%	\$38,919	\$26,630	\$8,341	\$3,926	\$89,845
\$25k-\$50k	6	22	51.33	83%	\$132,358	\$2,560	\$37,127	\$909	\$35,806
\$50k-\$75k	4	16	45.25	75%	\$220,928	\$7,538	\$6,498	\$1,217	\$2,587
\$75k-\$100k	1	4	74.00	0%	\$47,468	\$45,150	\$1,209	\$1,574	\$13
\$100k-\$125k	0	0	0.00	0%	\$0	\$0	\$0	\$0	\$0
\$125k-\$150k	0	0	0.00	0%	\$0	\$0	\$0	\$0	\$0
\$150k-\$200k	0	0	0.00	0%	\$0	\$0	\$0	\$0	\$0
\$200k-\$250k	0	0	0.00	0%	\$0	\$0	\$0	\$0	\$0
\$250k-\$500k	0	0	0.00	0%	\$0	\$0	\$0	\$0	\$0
\$500k+	0	0	0.00	0%	\$0	\$0	\$0	\$0	\$0
Total	467	1,621	40.94	58%	\$446,912	\$197,352	\$208,071	\$19,513	\$249,310

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

Claimant Distribution

Population: ABC Operating LLC ECM-C3



PMPM Plan Paid

Claims Paid Range	Members	Member Months	Avg. Age	% Male	PMPM Plan Paid				
					Inpatient Hospital	Outpatient Hospital	Professional	Other Medical	Rx
\$0 or less	76	156	38.92	58%	-\$2	\$0	-\$6	-\$6	-\$1
\$0-\$500	196	725	39.66	60%	\$1	\$9	\$33	\$3	\$8
\$500-\$1000	57	209	38.79	46%	\$4	\$33	\$98	\$9	\$37
\$1000-\$2500	68	272	43.24	62%	\$0	\$92	\$169	\$17	\$136
\$2500-\$5k	35	132	44.23	69%	\$0	\$292	\$320	\$25	\$295
\$5k-\$10k	15	56	49.67	47%	\$111	\$686	\$414	\$21	\$568
\$10k-\$25k	9	29	42.44	44%	\$1,342	\$918	\$288	\$135	\$3,098
\$25k-\$50k	6	22	51.33	83%	\$6,016	\$116	\$1,688	\$41	\$1,628
\$50k-\$75k	4	16	45.25	75%	\$13,808	\$471	\$406	\$76	\$162
\$75k-\$100k	1	4	74.00	0%	\$11,867	\$11,288	\$302	\$393	\$3
\$100k-\$125k	0	0	0.00	0%	--	--	--	--	--
\$125k-\$150k	0	0	0.00	0%	--	--	--	--	--
\$150k-\$200k	0	0	0.00	0%	--	--	--	--	--
\$200k-\$250k	0	0	0.00	0%	--	--	--	--	--
\$250k-\$500k	0	0	0.00	0%	--	--	--	--	--
\$500k+	0	0	0.00	0%	--	--	--	--	--
Total	467	1,621	40.94	58%	\$275.70	\$121.75	\$128.36	\$12.04	\$153.80

Healthcare Trends - High Cost Medical

Population: ABC Operating LLC ECM-C3

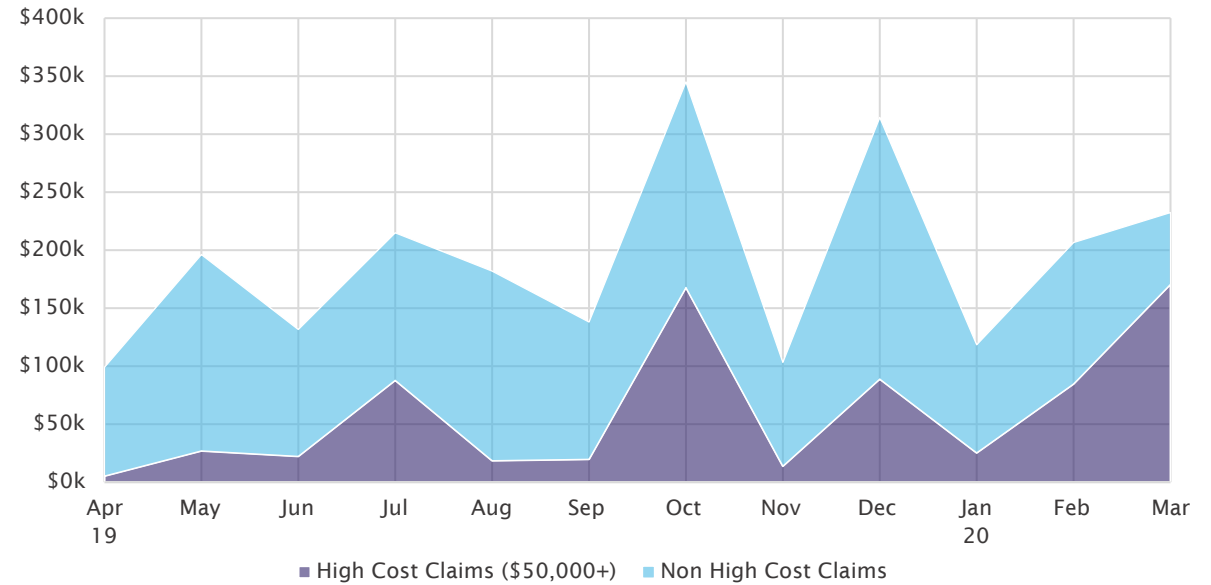


Threshold: \$50,000

Periodic Analysis

Metric	Reporting	Comparison	%Δ
# Claimants	9	15	-40.00%
# Claims	508	732	-30.60%
Total Paid (in thousands)	\$731	\$1,616	-54.75%
Avg Claims/Member	0.78	1.15	-32.10%
Avg Lines/Member	2.52	4.48	-43.87%
% of Claimants to Members	1.11%	1.97%	-43.65%
Avg Turnaround Incurred to Paid	33.58	59.79	-43.83%
Claims/1000 Covered Lives	794	1,222	-35.07%
Avg Claim Cost	\$1,439.45	\$2,207.66	-34.80%
Avg Cost/Claimants	\$81,249.02	\$107,734.05	-24.58%
Avg Lines/Claimants	181.78	190.13	-4.39%
% In Paid In-Network (Facility)	100.00%	100.00%	0.00%
% In Paid In-Network (Professional)	78.14%	84.43%	-7.45%
% In Paid In-Network (Total)	93.79%	97.98%	-4.28%

Paid Claims by Type, Trended Monthly



Trend	Average	Apr-2019	May-2019	Jun-2019	Jul-2019	Aug-2019	Sep-2019	Oct-2019	Nov-2019	Dec-2019	Jan-2020	Feb-2020	Mar-2020
Claimants	6	4	7	6	6	7	5	6	6	7	7	9	7
Number of Claims	42	21	47	43	33	37	22	58	25	40	49	80	53
Total Paid (in thousands)	\$61	\$5	\$27	\$22	\$88	\$19	\$20	\$168	\$14	\$89	\$25	\$85	\$171
PEPM	\$133.63	\$11.62	\$59.86	\$48.84	\$194.22	\$40.76	\$43.60	\$372.83	\$30.37	\$192.36	\$54.60	\$182.42	\$366.00
PMPM	\$95.21	\$8.24	\$42.55	\$34.78	\$138.03	\$28.87	\$30.79	\$264.21	\$21.60	\$136.72	\$39.41	\$132.25	\$262.39
Claims/Member	0.07	0.03	0.07	0.07	0.05	0.06	0.03	0.09	0.04	0.06	0.08	0.13	0.08
Claim Lines/Member	0.21	0.06	0.19	0.24	0.18	0.12	0.10	0.30	0.15	0.25	0.28	0.42	0.26
% Claimants/Members	1.00%	0.63%	1.11%	0.94%	0.94%	1.09%	0.78%	0.94%	0.94%	1.08%	1.09%	1.41%	1.08%
Avg. Days Incurred to Paid	33.58	23.95	68.45	19.91	46.91	50.70	32.09	29.05	25.40	29.75	31.51	23.45	26.89
Claims/1000	794	394	891	808	623	693	413	1,096	471	738	919	1,500	978
Inpatient Days/1000	43.75	0.00	37.92	0.00	132.08	0.00	18.75	37.80	37.68	0.00	0.00	262.50	0.00
ER visits/1000	7.81	18.78	37.92	18.78	0.00	0.00	0.00	0.00	18.84	0.00	0.00	0.00	0.00
Avg Claim Cost	\$1,439.45	\$250.69	\$573.08	\$516.80	\$2,660.16	\$500.09	\$895.71	\$2,892.67	\$550.31	\$2,221.78	\$514.78	\$1,058.04	\$3,218.01
Avg Cost/Claimant	\$9,496.59	\$1,316.13	\$3,847.83	\$3,703.73	\$14,630.87	\$2,643.33	\$3,941.12	\$27,962.43	\$2,292.97	\$12,695.87	\$3,603.49	\$9,404.77	\$24,364.94
Avg Lines/Claimant	21.25	9.00	16.86	26.00	19.33	11.43	12.60	32.17	16.17	22.86	25.57	29.56	24.57
% In Paid In-Network (Facility)	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
% In Paid In-Network (Professional)	78.14%	100.00%	96.36%	74.63%	85.55%	26.52%	35.45%	88.28%	90.45%	91.98%	88.56%	101.00%	52.82%
% In Paid In-Network (Total)	93.79%	100.00%	99.05%	93.99%	97.78%	41.50%	51.55%	96.49%	94.35%	98.29%	89.39%	100.30%	93.60%

Reporting Period: Paid April 2019 to March 2020
Comparison Period: Paid April 2018 to March 2019
Benchmark: Commercial

Healthcare Trends - High Cost Pharmacy

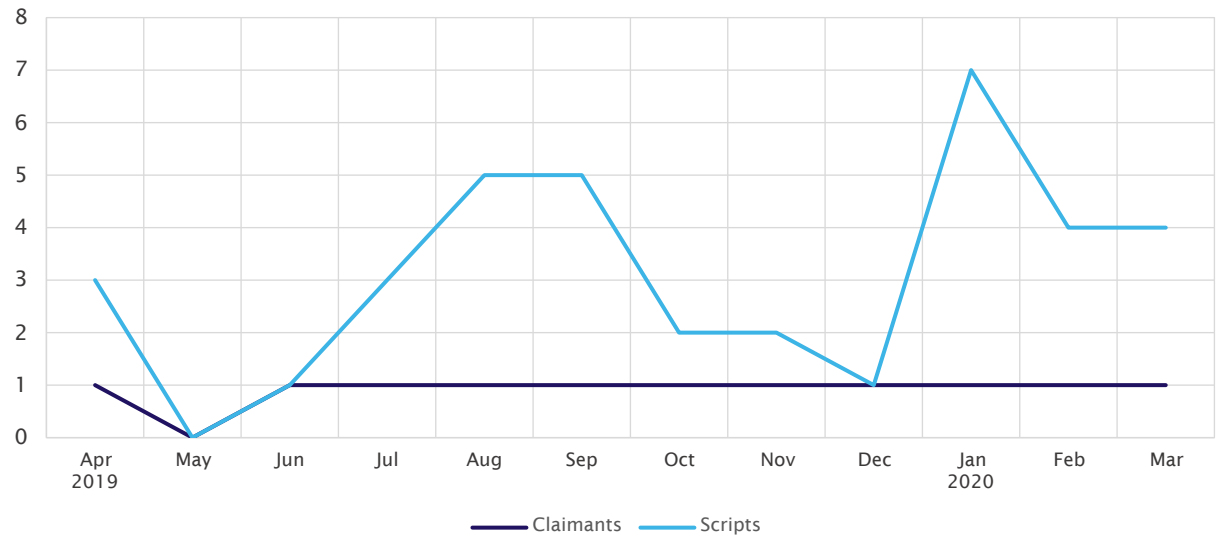
Population: ABC Operating LLC ECM-C3

Threshold: \$50,000

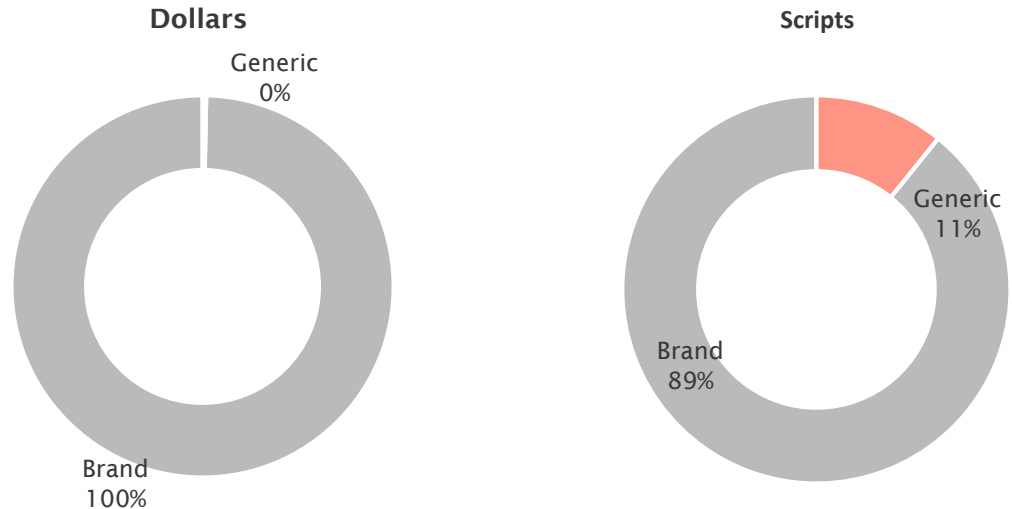
Periodic Analysis

Metric	Reporting	Comparison	%Δ
# Claimants	1	1	0.00%
# Scripts	37	37	0.00%
Employer Cost (\$k)	\$73.54	\$85.14	-13.62%
% of Claimants to Members	0.12%	0.13%	-5.57%
Avg Script Cost	\$1,987.70	\$2,301.03	-13.62%
Avg Scripts/Claimant	37.00	37.00	0.00%
Avg Scripts/Member	0.06	0.06	-2.15%
Employer vs. Copay			
Employer Cost (\$k)	\$73.54	\$85.14	-13.62%
Total Copay (\$k)	\$1.19	\$1.07	11.36%
Total Coinsurance (\$k)	\$0.00	\$0.00	0.00%
Total Deductible (\$k)	\$0.00	\$0.00	0.00%
Total Cost (\$k)	\$74.73	\$86.20	-13.31%
Employee %	1.59%	1.24%	28.45%
Employer %	98.41%	98.76%	-0.36%
Copay Breakdown of Scripts			
\$0.00 - \$5.00	0.00%	0.00%	0.00%
\$5.01 - \$10.00	10.81%	37.84%	-71.43%
\$10.01 - \$15.00	0.00%	0.00%	0.00%
\$15.01 - \$20.00	0.00%	10.81%	-100.00%
\$20.01 - \$25.00	59.46%	10.81%	450.00%
\$25.01 - \$30.00	0.00%	0.00%	0.00%
\$30.01+	29.73%	40.54%	-26.67%
Generic % of Dollars	0.32%	12.61%	-97.48%
Brand % of Dollars	99.68%	87.39%	14.07%
Generic % of Scripts	10.81%	48.65%	-77.78%
Brand % of Scripts	89.19%	51.35%	73.68%
Total Cost Breakdown			
% Ingredient Cost	99.97%	99.98%	-0.01%
% Administrative Cost	0.03%	0.02%	36.16%
% Tax Cost	0.00%	0.00%	0.00%
90 Day Supply % of dollars	29.88%	11.91%	150.95%
90 Day Supply % of scripts	10.81%	5.41%	100.00%

Reporting Period Claimants and Scripts, Trended



Reporting Period Brand vs. Generic Utilization



Reporting Period: Paid April 2019 to March 2020
Comparison Period: Paid April 2018 to March 2019
Benchmark: Commercial

Healthcare Trends - High Cost Pharmacy

Population: ABC Operating LLC ECM-C3



Monthly Analysis

Metric	Average	Apr 2019	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan 2020	Feb	Mar
# Claimants	1	1	0	1	1	1	1	1	1	1	1	1	1
# Scripts	3	3	0	1	3	5	5	2	2	1	7	4	4
Employer Cost (\$k)	\$6.13	\$17.85	\$0.00	\$0.00	\$6.07	\$9.76	\$9.76	\$3.70	\$3.70	\$1.36	\$10.60	\$5.39	\$5.37
Actual PEPM	\$13.44	\$39.41	\$0.00	\$0.00	\$13.42	\$21.50	\$21.60	\$8.21	\$8.16	\$2.94	\$22.94	\$11.61	\$11.52
Actual PMPM	\$9.58	\$27.94	\$0.00	\$0.00	\$9.54	\$15.23	\$15.25	\$5.82	\$5.80	\$2.09	\$16.56	\$8.42	\$8.26
# of Rx Claims PMPM	0.00	0.00	0.00	0.00	0.00	0.01	0.01	0.00	0.00	0.00	0.01	0.01	0.01
% of Claimants to Members	0.14%	0.16%	0.00%	0.16%	0.16%	0.16%	0.16%	0.16%	0.16%	0.15%	0.16%	0.16%	0.15%
Avg Script Cost	\$1,761.20	\$5,950.18	\$0.00	\$0.00	\$2,022.11	\$1,952.57	\$1,952.57	\$1,848.26	\$1,848.26	\$1,358.25	\$1,514.11	\$1,346.48	\$1,341.56
Avg Scripts/Claimant	3.08	3.00	0.00	1.00	3.00	5.00	5.00	2.00	2.00	1.00	7.00	4.00	4.00
Avg Scripts/Member	0.00	0.00	0.00	0.00	0.00	0.01	0.01	0.00	0.00	0.00	0.01	0.01	0.01
Employer vs. Copay													
Employer Cost (\$k)	\$6.13	\$17.85	\$0.00	\$0.00	\$6.07	\$9.76	\$9.76	\$3.70	\$3.70	\$1.36	\$10.60	\$5.39	\$5.37
Total Copay (\$k)	\$0.10	\$0.20	\$0.00	\$0.01	\$0.10	\$0.15	\$0.15	\$0.05	\$0.05	\$0.05	\$0.21	\$0.11	\$0.11
Total Coinsurance (\$k)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Deductible (\$k)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Cost (\$k)	\$6.23	\$18.05	\$0.00	\$0.01	\$6.17	\$9.91	\$9.91	\$3.75	\$3.75	\$1.41	\$10.81	\$5.50	\$5.48
Employee %	9.83%	1.11%	0.00%	100.00%	1.62%	1.51%	1.51%	1.33%	1.33%	3.55%	1.94%	2.00%	2.01%
Employer %	81.84%	98.89%	0.00%	0.00%	98.38%	98.49%	98.49%	98.67%	98.67%	96.45%	98.06%	98.00%	97.99%
Copay Breakdown of Scripts													
\$0.00 - \$5.00	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
\$5.01 - \$10.00	13.69%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	14.29%	25.00%	25.00%
\$10.01 - \$15.00	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
\$15.01 - \$20.00	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
\$20.01 - \$25.00	48.65%	0.00%	0.00%	0.00%	66.67%	80.00%	80.00%	100.00%	100.00%	0.00%	57.14%	50.00%	50.00%
\$25.01 - \$30.00	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
\$30.01+	29.33%	100.00%	0.00%	0.00%	33.33%	20.00%	20.00%	0.00%	0.00%	100.00%	28.57%	25.00%	25.00%
Generic % of Dollars	0.30%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.80%	1.57%	1.21%
Brand % of Dollars	83.04%	100.00%	0.00%	0.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	99.20%	98.43%	98.79%
Generic % of Scripts	13.69%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	14.29%	25.00%	25.00%
Brand % of Scripts	77.98%	100.00%	0.00%	0.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	85.71%	75.00%	75.00%
Total Cost Breakdown													
% Ingredient Cost	90.77%	100.00%	0.00%	89.64%	99.97%	99.97%	99.97%	99.97%	99.97%	99.95%	99.96%	99.95%	99.95%
% Administrative Cost	0.89%	0.00%	0.00%	10.36%	0.03%	0.03%	0.03%	0.03%	0.03%	0.05%	0.04%	0.05%	0.05%
% Tax Cost	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
90 Day Supply % of dollars	17.63%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	111.62%	0.00%	0.00%	0.00%
90 Day Supply % of scripts	12.50%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	50.00%	0.00%	0.00%	0.00%	0.00%

Reporting Period: Paid April 2019 to March 2020

Comparison Period: Paid April 2018 to March 2019

Benchmark: Commercial

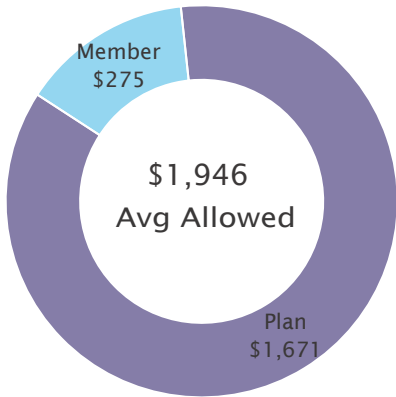
April 13, 2020

Emergency Room Utilization Dashboard

Population: ABC Operating LLC ECM-C3



Paid Amount - Member vs. Plan



167

Visits per 1000

\$1,946

Allowed / Visit

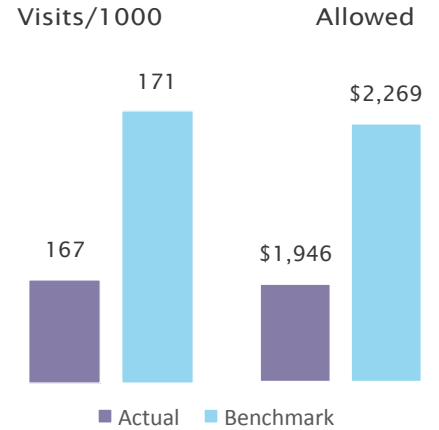
-2% ↓

vs Benchmark

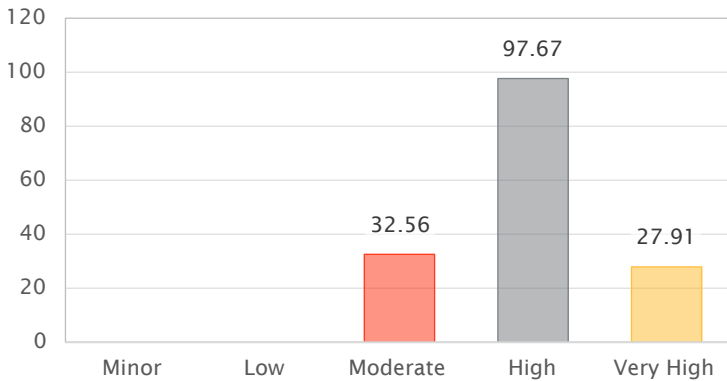
-14% ↓

vs Benchmark

Benchmark Comparison

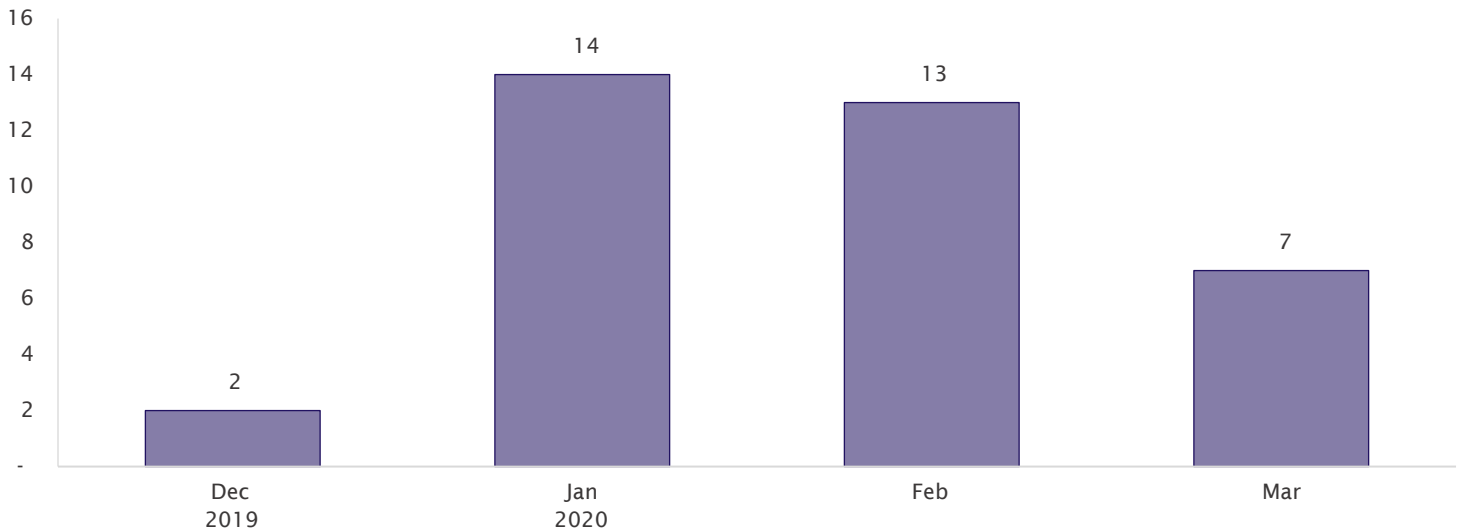


ER Visits / 1000 by Severity



Most Common Diagnosis Group	Pregnancy-related Disorders , 19%
Most Common Avoidable Diagnosis	Acute Throat Infection, 40%

Emergency Room Visits by Month



0 members had 6 or more ER visits. These members accounted for 0 visits, 0% of the total.

14% of ER visits were potentially avoidable.

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

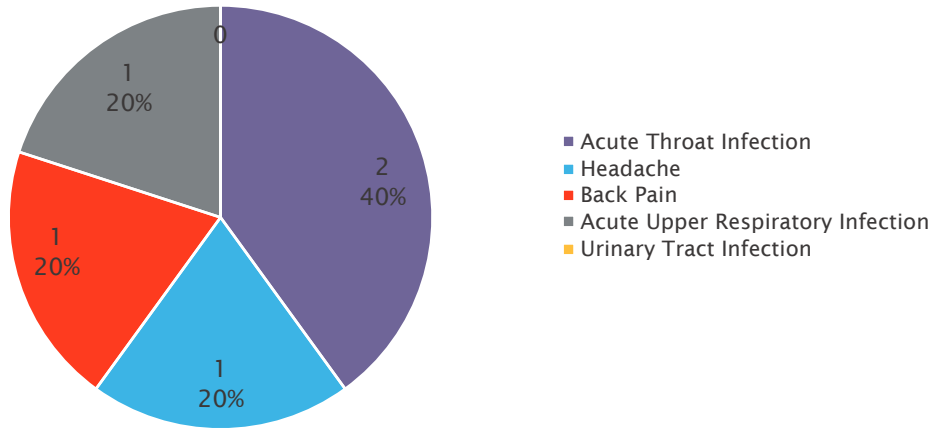
Avoidable ER - Diagnosis

Population: ABC Operating LLC ECM-C3

Stakeholders are rightly concerned with the high costs associated with Emergency Room (ER) utilization for non-emergent health concerns and conditions that could have been treated effectively in a clinic/provider office setting.

Potentially avoidable ER visits are defined as those which could have been appropriately treated in another setting at the time the visit occurred. The list of avoidable conditions in this report uses primary diagnosis codes derived from those used by the California Emergency Room Coalition, an advisory committee working on cost containment in the Medi-Cal program. The Medi-Cal approach attempts to define diagnosis codes where the patient could have been treated in an alternative setting.

Top Avoidable ER Diagnoses, Count of Visits



Reporting: Paid, Dec-19 to Mar-20	ER Visits for Diagnosis	Members with ER Visit for Dx	ER Visits / 1000 Mbrs	ER Visits / 1000	% of Potentially Avoid. ER Visits
Acute Bronchitis	0	0	0.00	0.00	0.0%
Acute Throat Infection	2	2	0.00	9.30	40.0%
Acute Upper Respiratory Infection	1	1	0.00	4.65	20.0%
Allergies	0	0	0.00	0.00	0.0%
Back Pain	1	1	0.00	4.65	20.0%
Conjunctivitis	0	0	0.00	0.00	0.0%
Constipation	0	0	0.00	0.00	0.0%
General Exam/Preventive Care	0	0	0.00	0.00	0.0%
Headache	1	1	0.00	4.65	20.0%
Otitis Media	0	0	0.00	0.00	0.0%
Prescription Refill	0	0	0.00	0.00	0.0%
Rash/Dermatitis/Insect Bites	0	0	0.00	0.00	0.0%
Strains/Sprains	0	0	0.00	0.00	0.0%
Urinary Tract Infection	0	0	0.00	0.00	0.0%
All Avoidable ER Results	5	5	0.01	23.26	100.0%

Comparison: Paid, Dec-18 to Mar-19	ER Visits for Diagnosis	Members with ER Visit for Dx	ER Visits / 1000 Mbrs	ER Visits / 1000	% of Potentially Avoid. ER Visits
Acute Bronchitis	1	1	0.00	4.75	20.0%
Acute Throat Infection	2	2	0.00	9.50	40.0%
Acute Upper Respiratory Infection	0	0	0.00	0.00	0.0%
Allergies	0	0	0.00	0.00	0.0%
Back Pain	1	1	0.00	4.75	20.0%
Conjunctivitis	0	0	0.00	0.00	0.0%
Constipation	0	0	0.00	0.00	0.0%
General Exam/Preventive Care	0	0	0.00	0.00	0.0%
Headache	0	0	0.00	0.00	0.0%
Otitis Media	0	0	0.00	0.00	0.0%
Prescription Refill	0	0	0.00	0.00	0.0%
Rash/Dermatitis/Insect Bites	0	0	0.00	0.00	0.0%
Strains/Sprains	1	1	0.00	4.75	20.0%
Urinary Tract Infection	0	0	0.00	0.00	0.0%
All Avoidable ER Results	5	5	0.01	23.76	100.0%

Reporting Period: Paid December 2019 to March 2020

Comparison Period: Paid December 2018 to March 2019

Benchmark: Commercial

Admissions by Diagnosis

Population: ABC Operating LLC ECM-C3



#	Dx Grouper of Admitting Dx Code	Days	Admits	# of Mbrs	Plan Paid		Member Paid		Plan and Member Paid	
					Total	Average	Total	Average	Total ↓	Average
1	Morbid Obesity	1	1	1	\$63,602	\$63,602	\$1,311	\$1,311	\$64,913	\$64,913
2	Osteoarthritis	2	1	1	\$57,711	\$57,711	\$1,277	\$1,277	\$58,988	\$58,988
3	Myocardial Infarction	2	1	1	\$52,477	\$52,477	\$634	\$634	\$53,111	\$53,111
4	Seizure Disorders	9	1	1	\$49,435	\$49,435	\$1,219	\$1,219	\$50,654	\$50,654
5	Dental Conditions	3	1	1	\$36,762	\$36,762	\$2,000	\$2,000	\$38,762	\$38,762
6	Pregnancy Complications	4	1	1	\$22,420	\$22,420	\$1,340	\$1,340	\$23,761	\$23,761
7	Rib Fractures	3	1	1	\$410	\$410	\$0	\$0	\$410	\$410
	Total	24	7	7	\$282,818	\$40,403	\$7,781	\$1,112	\$290,599	\$41,514

Bolded font indicates top value in each category.

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

High Cost Members

Population: ABC Operating LLC ECM-C3



This report Identifies members whose total paid/allowed health care costs have exceeded the threshold during the reporting period. Both medical and pharmacy claims are included in this report. Costs for the individuals are broken-out by type of cost allowing for identification of which type of services are driving the members' costs.

Threshold: \$50,000

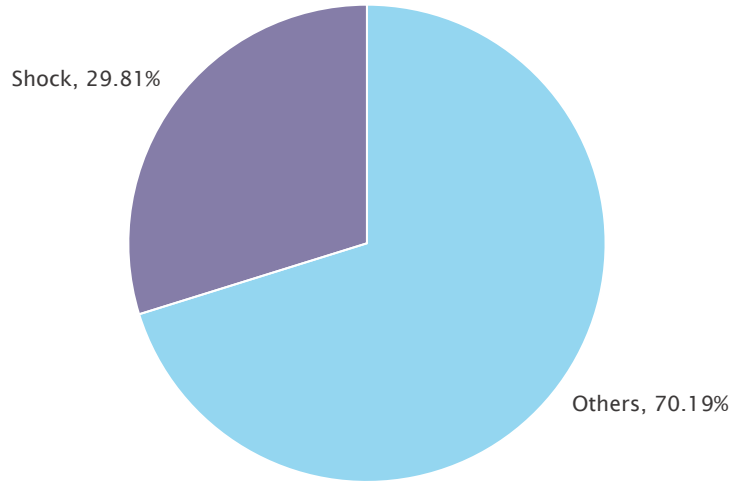
Amount: Paid

Total Members: 5

Member Id	Relationship	Gender	Age	Current Status	Highest Paid Diagnosis	Risk Score	Medical Paid Cost	Pharmacy Paid Cost	Total Paid Cost
ECM-C3-E10312596-02	Spouse	F	74	Active	Cancer	17.86	\$95,401	\$13	\$95,413
ECM-C3-E10312629-01	Employee	M	41	Active	Cardiac Disorders	2.67	\$61,411	\$1,143	\$62,554
ECM-C3-E10445099-02	Spouse	F	25	Active	Endocrine/Metabolic Disorders	1.38	\$62,409	\$0	\$62,409
ECM-C3-E10312594-01	Employee	M	67	Active	Musculoskeletal Disorders	2.32	\$60,505	\$8	\$60,513
ECM-C3-E10311764-01	Employee	M	48	Active	Neurological Disorders	12.09	\$51,855	\$1,436	\$53,291
Total							\$331,581	\$2,600	\$334,181

This report identifies members whose combined medical and pharmacy healthcare costs have exceeded the threshold during the reporting period. Members' top three primary medical diagnoses are given to provide detail on which conditions are driving cost.

Shock vs. Non-Shock Claimants, Total Medical and Pharmacy



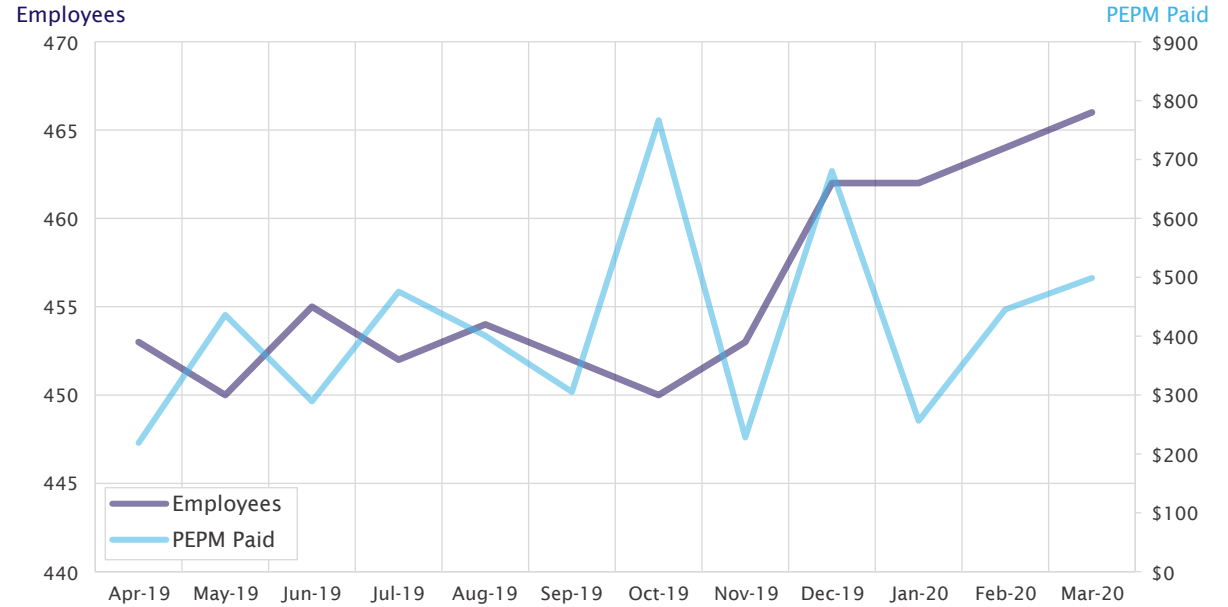
Threshold Amount	\$50,000
Shock Claimants	5
Med. + Rx Paid, Shock Claimants	\$334,181
Med. + Rx Paid, Others	\$786,978

Member Name	Member ID	Current Status	Relationship	Plan	Coverage Type	Medical Paid	Pharmacy Paid	Med + Rx Paid	Highest Paid Medical Dx	Dx Paid Amount
ALUISIO, BETTYLOU	ECM-C3-E10312596-02	Active	Spouse	Medical Plan	--	\$95,401	\$13	\$95,413	D05.92 - Unspecified Type Of Carcino...	\$47,468
									C50.411 - Malig NeoplM Of Upper-oute...	\$43,708
									C50.412 - Malig Neoplasm Of Upper-ou...	\$1,658
SINGH, NEERANJAN	ECM-C3-E10312629-01	Active	Employee	Medical Plan	--	\$61,411	\$1,143	\$62,554	I21.11 - Stemi Involving Right Coron...	\$48,796
									I25.119 - Athscl Heart Disease Of Na...	\$7,201
									R09.89 - Oth Symptoms And Signs Invo...	\$1,346
BUTTER, HAYLEY	ECM-C3-E10445099-02	Active	Spouse	Medical Plan	--	\$62,409	\$0	\$62,409	E66.01 - Morbid (severe) Obesity Due...	\$56,986
									K44.9 - Diaphragmatic Hernia Without...	\$4,455
									R06.00 - Dyspnea, Unspecified	\$331
CORBO, JOHN	ECM-C3-E10312594-01	Active	Employee	Medical Plan	--	\$60,505	\$8	\$60,513	M17.12 - Unilateral Primary Osteoart...	\$57,349
									G89.18 - Other Acute Postprocedural ...	\$1,888
									Z47.1 - Aftercare Following Joint Re...	\$598
SAMPSON, SEAN	ECM-C3-E10311764-01	Active	Employee	Medical Plan	--	\$51,855	\$1,436	\$53,291	G40.119 - Local-rel Symptc Epi W Sim...	\$43,570
									G93.9 - Disorder Of Brain, Unspecified	\$5,678
									G47.10 - Hypersomnia, Unspecified	\$1,538

Periodic Analysis

Metric	Reporting	Benchmark	Comparison
# Employees	466	--	448
# Members	650	--	636
Avg Age	39.82	--	40.40
Avg Family Size	1.39	--	1.42
Gender Mix (% of Female)	35.69%	--	36.01%
# Claimants	610	--	573
# Claims	6,388	--	5,875
Total Paid (in thousands)	\$2,282	--	\$2,721
Avg Claims/Member	9.83	10.10	9.24
Avg Lines/Member	32.52	26.25	30.88
% of Claimants to Members	75.50%	87.06%	75.10%
Avg Turnaround Incurred to Paid	52.48	38.40	71.86
Claims/1000	9,981	10,415	9,811
Inpatient Days/1000	140.63	218.68	228.78
ER Visits/1000	170.31	170.64	116.89
Avg Claim Cost	\$357.24	\$348.22	\$463.16
Avg Cost/Claimants	\$3,741.05	\$4,039.73	\$4,748.76
Avg Lines/Claimants	34.66	29.17	34.28
% In Paid In-Network (Facility)	100.00%	92.77%	100.00%
% In Paid In-Network (Professional)	83.42%	89.11%	81.97%
% In Paid In-Network (Total)	93.31%	91.46%	95.15%

Employees and PEPM Paid Amount, Monthly Trend



Monthly Analysis

Trend	Average	Apr-2019	May-2019	Jun-2019	Jul-2019	Aug-2019	Sep-2019	Oct-2019	Nov-2019	Dec-2019	Jan-2020	Feb-2020	Mar-2020
# Employees	456	453	450	455	452	454	452	450	453	462	462	464	466
# Members	640	639	633	639	636	641	640	635	637	650	640	640	650
Avg Age	40.22	40.45	40.63	40.56	40.48	40.16	40.11	40.20	40.12	40.00	40.10	40.06	39.82
Avg Family Size	1.40	1.41	1.41	1.40	1.41	1.41	1.42	1.41	1.41	1.41	1.39	1.38	1.39
Gender Mix (% of Female)	35.47%	35.52%	35.70%	35.68%	36.01%	35.88%	35.94%	35.59%	35.16%	35.54%	35.16%	35.31%	35.69%
# Claimants	203	222	219	199	215	196	201	201	187	204	196	187	210
# Claims	532	582	615	546	559	495	477	610	472	524	466	538	504
Total Paid (in thousands)	\$190	\$99	\$196	\$132	\$215	\$182	\$138	\$345	\$103	\$314	\$118	\$207	\$232
PEPM	\$417.04	\$218.71	\$436.06	\$289.24	\$475.61	\$400.76	\$305.40	\$766.77	\$227.97	\$680.49	\$256.37	\$445.23	\$498.78
PMPM	\$297.14	\$155.05	\$310.00	\$205.96	\$338.01	\$283.85	\$215.69	\$543.38	\$162.12	\$483.67	\$185.07	\$322.79	\$357.59
Avg Claims/Member	0.83	0.91	0.97	0.85	0.88	0.77	0.75	0.96	0.74	0.81	0.73	0.84	0.78
Avg Lines/Member	2.75	3.28	3.45	2.53	2.76	3.20	2.79	3.21	1.98	2.56	2.44	2.57	2.29
% of Claimants to Members	31.72%	34.74%	34.60%	31.14%	33.81%	30.58%	31.41%	31.65%	29.36%	31.38%	30.63%	29.22%	32.31%
Avg Turnaround Incurred to Paid	52.48	59.51	49.48	42.00	54.85	47.87	71.41	69.69	41.70	54.80	53.95	52.82	28.55
Claims/1000	9,981	10,930	11,659	10,254	10,547	9,267	8,944	11,528	8,892	9,674	8,738	10,088	9,305
Inpatient Days/1000	140.63	0.00	473.93	37.56	188.68	168.49	75.00	170.08	131.87	129.23	56.25	262.50	0.00
ER Visits/1000	170.31	131.46	227.49	150.23	169.81	112.32	187.50	264.57	131.87	36.92	262.50	243.75	129.23
Avg Claim Cost	\$357.24	\$170.24	\$319.07	\$241.04	\$384.57	\$367.57	\$289.40	\$565.65	\$218.79	\$599.98	\$254.17	\$383.99	\$461.17
Avg Cost/Claimants	\$936.80	\$446.29	\$896.02	\$661.33	\$999.89	\$928.29	\$686.78	\$1,716.65	\$552.24	\$1,541.12	\$604.30	\$1,104.74	\$1,106.82
Avg Lines/Claimants	8.68	9.44	9.97	8.13	8.16	10.45	8.88	10.15	6.74	8.15	7.96	8.80	7.09
% In Paid In-Network (Facility)	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
% In Paid In-Network (Professional)	83.42%	96.59%	82.20%	77.59%	90.32%	81.13%	75.38%	91.92%	93.89%	59.72%	89.92%	94.97%	73.20%
% In Paid In-Network (Total)	93.31%	98.00%	92.55%	91.20%	95.84%	92.77%	89.83%	96.91%	96.60%	85.69%	94.00%	98.33%	91.99%

Reporting Period: Paid April 2019 to March 2020

Comparison Period: Paid April 2018 to March 2019

Benchmark: Commercial

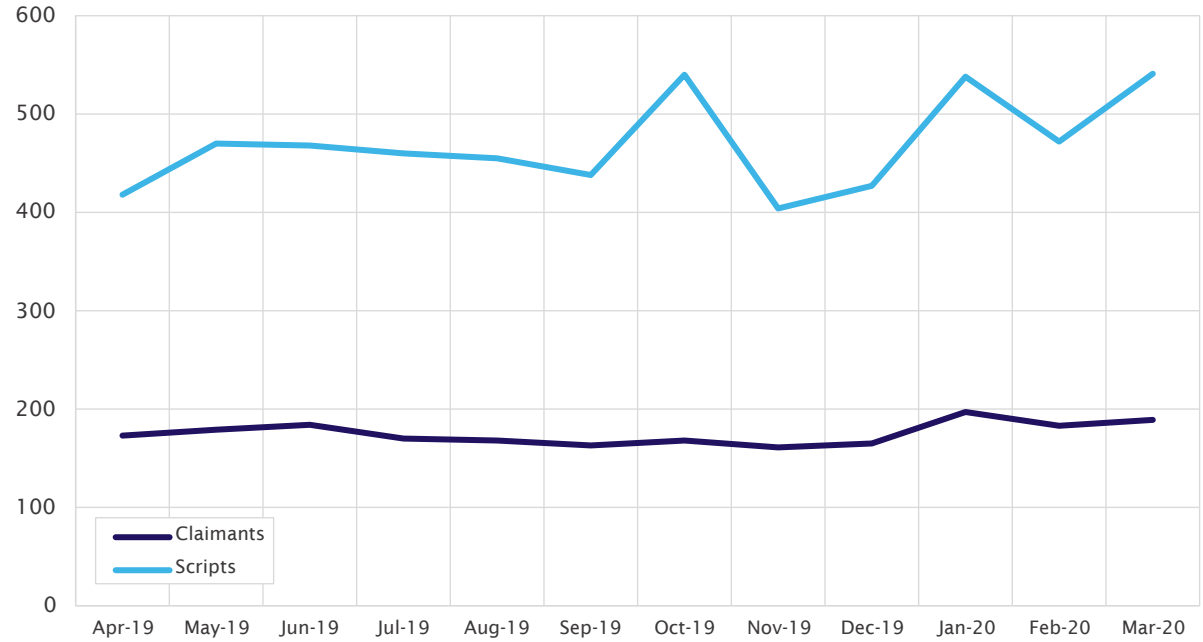
Healthcare Trends - Pharmacy

Population: ABC Operating LLC ECM-C3

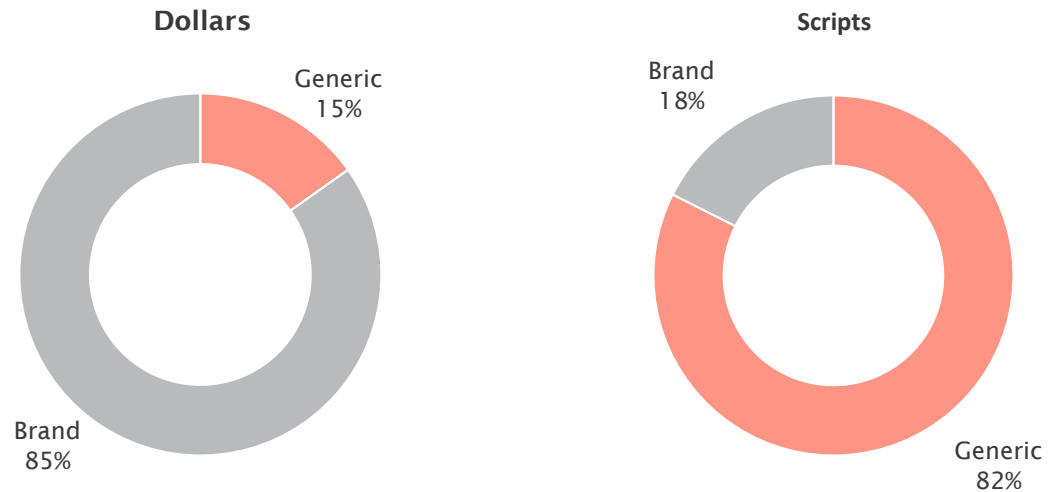
Periodic Analysis

Metric	Reporting	Benchmark	Comparison
# Employees	466	--	448
# Members	650	--	636
Avg Age	39.82	--	40.40
Avg Family Size	1.39	--	1.42
Gender Mix (% of Female)	35.69%	--	36.01%
# Claimants	470	--	420
# Scripts	5,631	--	4,655
Employer Cost (\$k)	\$643.77	--	\$594.43
% of Claimants to Members	58.17%	69.26%	55.05%
Avg Script Cost	\$114.33	--	\$127.70
Avg Scripts/Claimant	11.98	11.48	11.08
Avg Scripts/Member	8.66	8.50	7.32
Employer vs. Copay			
Employer Cost (\$k)	\$643.77	--	\$594.43
Total Copay (\$k)	\$43.28	--	\$38.67
Total Coinsurance (\$k)	\$0.00	--	\$0.00
Total Deductible (\$k)	\$0.00	--	\$0.00
Total Cost (\$k)	\$687.05	--	\$633.11
Employee %	6.30%	12.10%	6.11%
Employer %	93.70%	87.90%	93.89%
Copay Breakdown of Scripts			
\$0.00 - \$5.00	56.03%	57.11%	48.89%
\$5.01 - \$10.00	30.40%	22.44%	35.90%
\$10.01 - \$15.00	0.50%	6.36%	0.45%
\$15.01 - \$20.00	0.48%	3.73%	1.18%
\$20.01 - \$25.00	10.82%	1.87%	11.86%
\$25.01 - \$30.00	0.00%	1.95%	0.00%
\$30.01+	1.78%	6.54%	1.72%
Generic % of Dollars	15.18%	17.08%	18.89%
Brand % of Dollars	84.82%	82.92%	81.11%
Generic % of Scripts	82.42%	81.75%	80.49%
Brand % of Scripts	17.58%	18.25%	19.51%
Total Cost Breakdown			
% Ingredient Cost	99.47%	99.16%	99.38%
% Administrative Cost	0.53%	0.84%	0.62%
% Tax Cost	0.00%	0.19%	0.00%
90 Day Supply % of Dollars	9.31%	20.91%	13.71%
90 Day Supply % of Scripts	1.81%	16.27%	2.58%

Reporting Period Claimants and Scripts, Trended



Reporting Period Brand vs. Generic Utilization



Reporting Period: Paid April 2019 to March 2020
 Comparison Period: Paid April 2018 to March 2019
 Benchmark: Commercial

Healthcare Trends - Pharmacy

Population: ABC Operating LLC ECM-C3



Monthly Analysis

Metric	Average	Apr-2019	May-2019	Jun-2019	Jul-2019	Aug-2019	Sep-2019	Oct-2019	Nov-2019	Dec-2019	Jan-2020	Feb-2020	Mar-2020
# Employees	456	453	450	455	452	454	452	450	453	462	462	464	466
# Members	640	639	633	639	636	641	640	635	637	650	640	640	650
Avg Age	40.23	40.45	40.63	40.56	40.48	40.16	40.11	40.20	40.12	40.00	40.10	40.06	39.82
Avg Family Size	1.40	1.41	1.41	1.40	1.41	1.41	1.42	1.41	1.41	1.41	1.39	1.38	1.39
Gender Mix (% of Female)	35.60%	35.52%	35.70%	35.68%	36.01%	35.88%	35.94%	35.59%	35.16%	35.54%	35.16%	35.31%	35.69%
# Claimants	175	173	179	184	170	168	163	168	161	165	197	183	189
# Scripts	469	418	470	468	460	455	438	540	404	427	538	472	541
Employer Cost (\$k)	\$53.65	\$57.31	\$47.58	\$39.02	\$63.38	\$49.29	\$51.64	\$45.73	\$40.51	\$43.91	\$71.64	\$59.42	\$74.33
PEPM	\$117.48	\$126.51	\$105.72	\$85.76	\$140.21	\$108.58	\$114.25	\$101.62	\$89.43	\$95.05	\$155.07	\$128.06	\$159.52
PMPM	\$83.79	\$89.68	\$75.16	\$61.07	\$99.65	\$76.90	\$80.69	\$72.01	\$63.60	\$67.56	\$111.94	\$92.84	\$114.36
Scripts PMPM	0.73	0.65	0.74	0.73	0.72	0.71	0.68	0.85	0.63	0.66	0.84	0.74	0.83
% of Claimants to Members	27.34%	27.07%	28.28%	28.79%	26.73%	26.21%	25.47%	26.46%	25.27%	25.38%	30.78%	28.59%	29.08%
Avg Script Cost	\$114.16	\$137.10	\$101.22	\$83.38	\$137.77	\$108.34	\$117.90	\$84.68	\$100.28	\$102.84	\$133.17	\$125.88	\$137.40
Avg Scripts/Claimant	2.68	2.42	2.63	2.54	2.71	2.71	2.69	3.21	2.51	2.59	2.73	2.58	2.86
Avg Scripts/Member	0.73	0.65	0.74	0.73	0.72	0.71	0.68	0.85	0.63	0.66	0.84	0.74	0.83
Employer vs. Copay													
Employer Cost (\$k)	\$53.65	\$57.31	\$47.58	\$39.02	\$63.38	\$49.29	\$51.64	\$45.73	\$40.51	\$43.91	\$71.64	\$59.42	\$74.33
Total Copay (\$k)	\$3.61	\$3.31	\$3.70	\$3.49	\$3.70	\$3.55	\$3.49	\$4.23	\$2.86	\$3.31	\$4.33	\$3.44	\$3.86
Total Coinsurance (\$k)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Deductible (\$k)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Cost (\$k)	\$57.25	\$60.62	\$51.28	\$42.51	\$67.08	\$52.84	\$55.14	\$49.96	\$43.38	\$47.23	\$75.98	\$62.86	\$78.19
Employee %	6.47%	5.46%	7.22%	8.20%	5.52%	6.72%	6.34%	8.47%	6.60%	7.01%	5.70%	5.47%	4.94%
Employer %	93.53%	94.54%	92.78%	91.80%	94.48%	93.28%	93.66%	91.53%	93.40%	92.99%	94.30%	94.53%	95.06%
Copay Breakdown of Scripts													
\$0.00 - \$5.00	55.99%	56.22%	57.23%	54.70%	55.22%	55.82%	55.48%	55.37%	55.94%	55.27%	53.16%	56.14%	61.37%
\$5.01 - \$10.00	30.45%	30.62%	28.94%	32.91%	30.65%	29.89%	29.00%	30.37%	33.42%	29.98%	33.27%	30.51%	25.88%
\$10.01 - \$15.00	0.51%	0.24%	0.43%	0.43%	0.65%	0.44%	1.37%	0.19%	0.00%	1.41%	-0.19%	0.64%	0.55%
\$15.01 - \$20.00	0.47%	0.00%	0.43%	0.64%	0.65%	0.44%	0.46%	1.11%	0.25%	0.47%	0.37%	0.42%	0.37%
\$20.01 - \$25.00	10.80%	10.53%	10.00%	10.04%	10.00%	11.87%	11.64%	11.11%	9.41%	11.48%	11.34%	11.65%	10.54%
\$25.01 - \$30.00	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
\$30.01+	1.77%	2.39%	2.98%	1.28%	2.83%	1.54%	2.05%	1.85%	0.99%	1.41%	2.04%	0.64%	1.29%
Generic % of Dollars	15.81%	15.09%	16.89%	23.03%	10.82%	14.87%	15.09%	21.57%	15.47%	18.79%	14.39%	14.86%	8.83%
Brand % of Dollars	84.19%	84.91%	83.11%	76.97%	89.18%	85.13%	84.91%	78.43%	84.53%	81.21%	85.61%	85.14%	91.17%
Generic % of Scripts	82.41%	81.82%	80.43%	82.91%	82.39%	82.20%	80.37%	80.74%	84.90%	82.44%	84.20%	82.20%	84.29%
Brand % of Scripts	17.59%	18.18%	19.57%	17.09%	17.61%	17.80%	19.63%	19.26%	15.10%	17.56%	15.80%	17.80%	15.71%
Total Cost Breakdown													
% Ingredient Cost	99.45%	99.47%	99.29%	99.16%	99.58%	99.47%	99.52%	99.34%	99.43%	99.45%	99.56%	99.54%	99.57%
% Administrative Cost	0.55%	0.53%	0.71%	0.84%	0.42%	0.53%	0.48%	0.66%	0.57%	0.55%	0.44%	0.46%	0.43%
% Tax Cost	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
90 Day Supply % of Dollars	8.57%	31.15%	3.16%	3.05%	0.65%	2.42%	6.68%	1.93%	13.13%	2.27%	17.16%	6.00%	15.22%
90 Day Supply % of Scripts	1.80%	0.72%	2.34%	1.71%	1.74%	1.32%	2.51%	2.59%	1.49%	2.81%	1.30%	1.27%	1.85%

Reporting Period: Paid April 2019 to March 2020
Comparison Period: Paid April 2018 to March 2019
Benchmark: Commercial

Imaging Place of Service Savings

Population: ABC Operating LLC ECM-C3

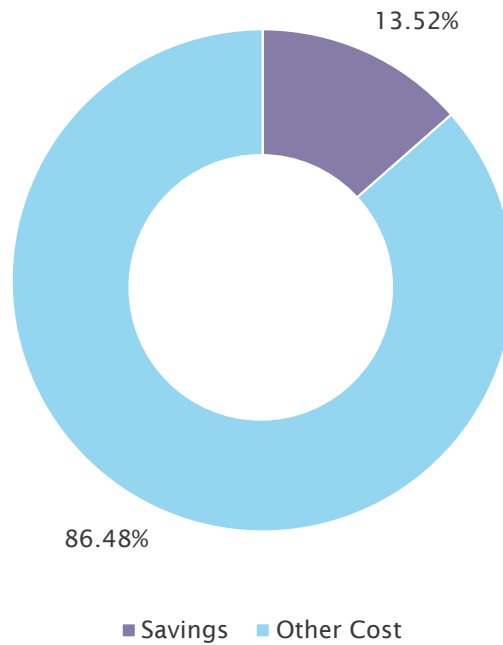
Savings Type: Paid

The median average hospital charges for imaging services is 3X more than those charges at free standing facilities/providers. Plans might consider educating members on the cost differences and providing transparency tools and consider adjusting plan designs to provide incentive to use of free standing facilities.

This report calculates the average cost of MRI Scans and CT Scans at outpatient hospital and office places of service, then uses the cost differential to calculate the potential savings if 100% of the imaging services were redirected to the less expensive setting. The focus of this intervention is stand-alone imaging services: so imaging services that were performed during the course of emergency room visits, surgeries, admissions and urgent care visits are excluded from the analysis.

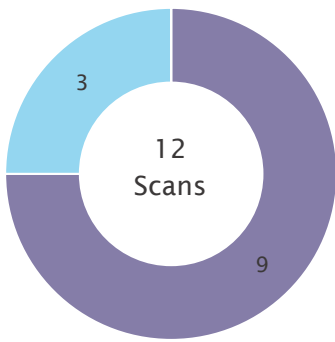
- Switching high cost imaging procedures from an Outpatient Hospital to an Office setting could save up to \$2,521.
- These savings represent 14% of total spending on high cost imaging in the reporting period.
- MRI Scans represented 100% of the potential savings.

Potential Savings as a % of Total MRI & CT Cost



Metric	MRI	CT
Hospital Average Paid	\$2,087	--
Office Average Paid	\$1,456	--
Potential Savings Per Service	\$630	--
Savings Eligible Services	4	--
Potential Savings	\$2,521	--
Total Potential Savings		\$2,521

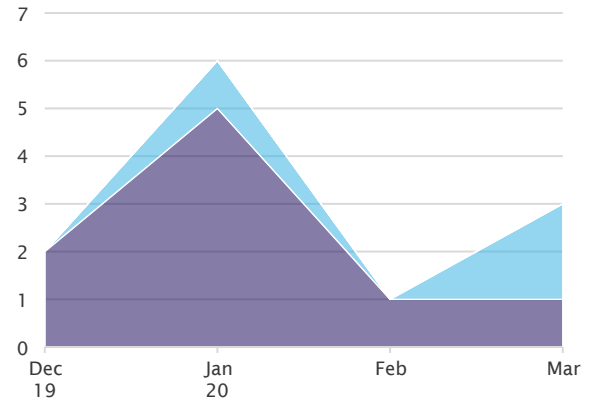
Total for Period



42	-28% ↓
MRI Scans per 1000	Benchmark
14	-82% ↓
CT Scans per 1000	Benchmark

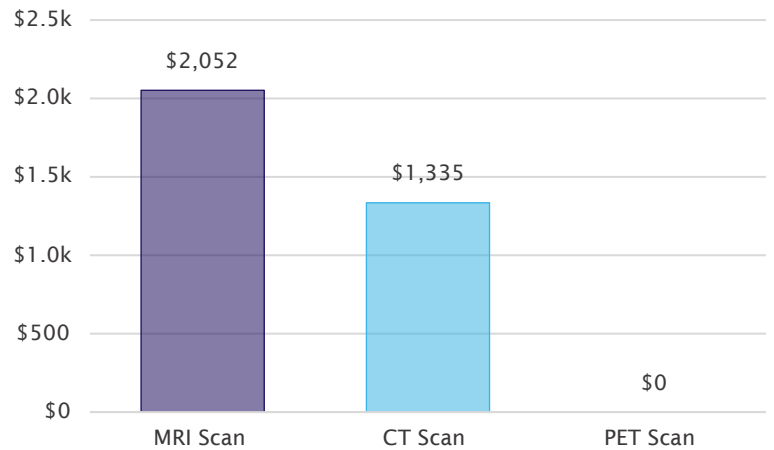
■ MRI Scan ■ CT Scan ■ PET Scan

Total by Month



Average Allowed Amount

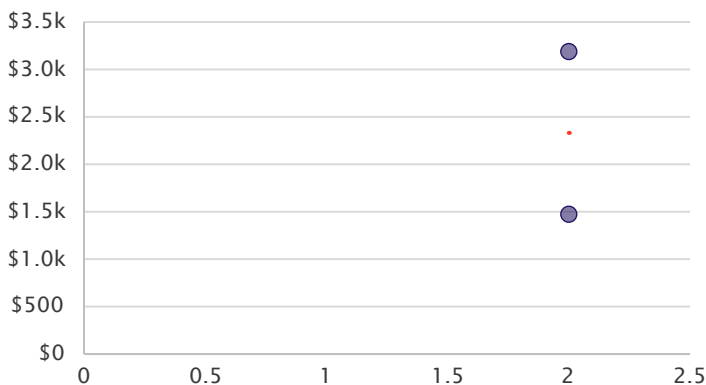
\$2,052	49% ↑
Allowed / MRI Scan	Benchmark
\$1,335	% ↓
Allowed / CT Scan	Benchmark
\$316	85%
Member Paid / MRI	Plan Share
\$326	76%
Member Paid / CT	Plan Share



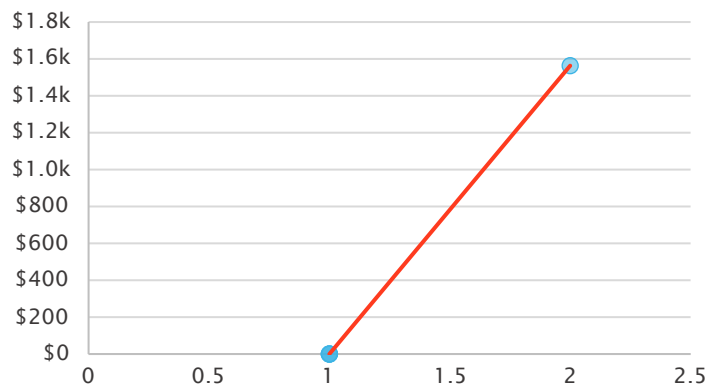
Top Imaging Facilities

Facility	MRIs	CTs	Total
STONY BROOK SOUTHAMPTON HOSPITAL	2	1	\$6,378
HOSPITAL FOR SPECIAL SURGERY	2		\$2,947
			\$0

MRI Scans by Facility



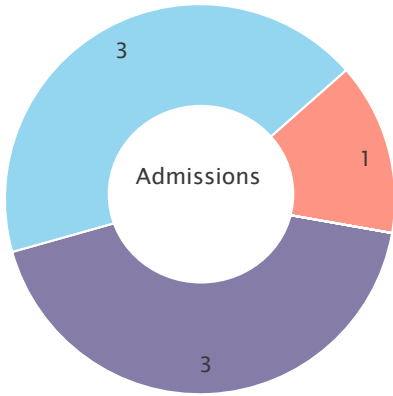
CT Scans by Facility



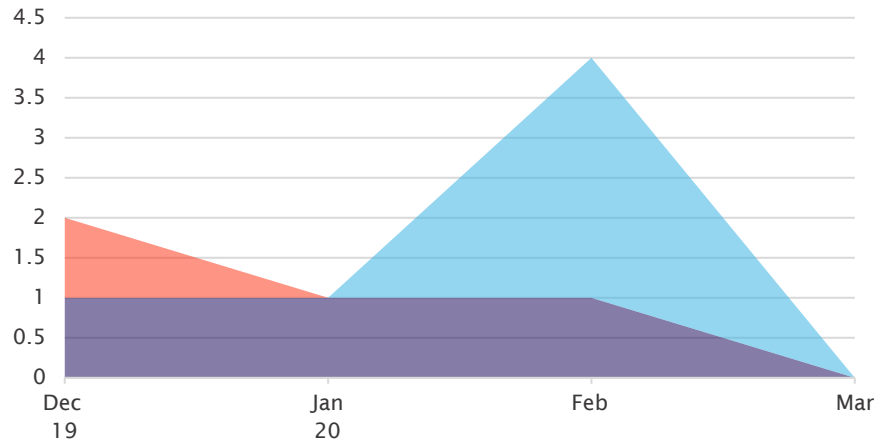
Inpatient Admissions

Population: ABC Operating LLC ECM-C3

Total for Period



Total by Month



■ Medical ■ Surgical ■ Maternity ■ Mental Health ■ Substance Abuse ■ NICU

33	-25% ↓
Admits per 1000	Benchmark

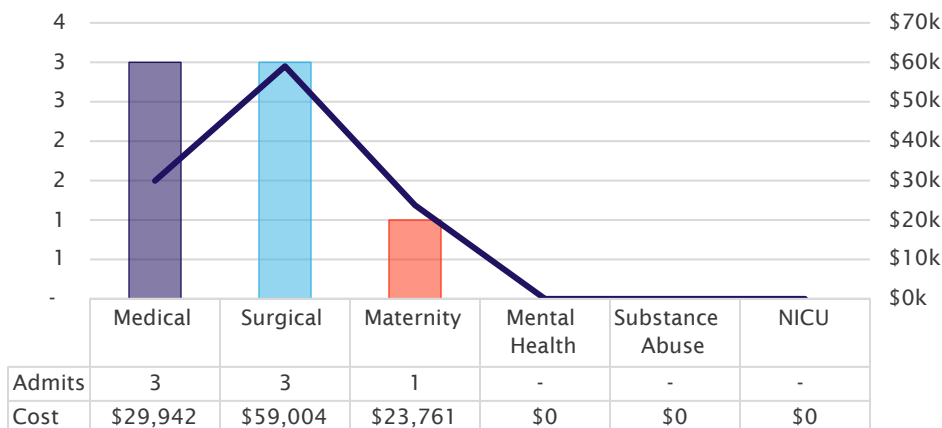
\$41,514	45% ↑
Allowed / Admit	Benchmark

Average Length of Stay (Days)						
5.0	1.7	4.0	N/A	N/A	N/A	3.4
Medical	Surgical	Maternity	Mental Health	Substance Abuse	NICU	All

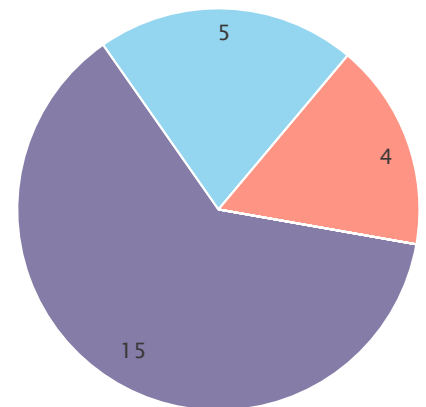
43% of admissions originated in the Emergency Room	-15% ↓
	Benchmark

0% of admissions were 30-day readmissions (all conditions)	-8% ↓
	Benchmark

Prevalence and Cost Per Admit Type



Days for Period



Readmission Report

Population: ABC Operating LLC ECM-C3



In addition to being costly, readmissions to acute inpatient hospital within 30 days of discharge may indicate quality of issues such as premature discharge and lack of adequate post-discharge care. This report is designed to show hospital readmission information for 'all' diagnoses and by specific condition. The following types of admissions are excluded from this report:

- Non-acute patient stays at acute rehabilitation facilities
- Inpatient stays with discharge reason of death
- Maternity or maternity-related admissions

Reporting Period	Inpatient Admits	7-Day Readmits		15-Day Readmits		30-Day Readmits	
		Count	%	Count	%	Count	%
Dec-19 to Mar-20							
All Conditions							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	9	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	2	0	0.00%	0	0.00%	0	0.00%
Asthma							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Bipolar Disorder							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Chronic Obstructive Pulmonary Disease (COPD)							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Coronary Artery Disease (CAD)							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Depression							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Diabetes							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	1	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Heart Failure							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Pneumonia							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Renal Failure							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Total Hip Arthroplasty (THA)							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Total Knee Arthroplasty (TKA)							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Others							
	10	0	0.00%	0	0.00%	0	0.00%

Reporting Period: Paid December 2019 to March 2020
 Comparison Period: Paid December 2018 to March 2019
 Benchmark: Commercial

April 13, 2020

Readmission Report

Population: ABC Operating LLC ECM-C3



Comparison Period Dec-18 to Mar-19	Inpatient Admits	7-Day Readmits		15-Day Readmits		30-Day Readmits	
		Count	%	Count	%	Count	%
All Conditions							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	5	1	20.0%	1	20.0%	1	20.0%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Asthma							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Bipolar Disorder							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Chronic Obstructive Pulmonary Disease (COPD)							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Coronary Artery Disease (CAD)							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Depression							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Diabetes							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Heart Failure							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Pneumonia							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Renal Failure							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Total Hip Arthroplasty (THA)							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Total Knee Arthroplasty (TKA)							
Age < 18 years	0	0	0.00%	0	0.00%	0	0.00%
Age 18 to 64 years	0	0	0.00%	0	0.00%	0	0.00%
Age 65 years & >	0	0	0.00%	0	0.00%	0	0.00%
Others							
	5	1	20.0%	1	20.0%	1	20.0%

Reporting Period: Paid December 2019 to March 2020

Comparison Period: Paid December 2018 to March 2019

Benchmark: Commercial

April 13, 2020

Surgery Place of Service Switch Savings

Population: ABC Operating LLC ECM-C3



Amount: Allowed

This analysis provides a comparison of outpatient surgery costs at an Outpatient Hospital to those at an Ambulatory Surgical Center (ASC) providing the potential allowed/paid amount savings if all surgeries were performed at an ASC. Increasingly, outpatient surgeries are performed at ASCs because they are more specialized and efficient, resulting in lower costs.

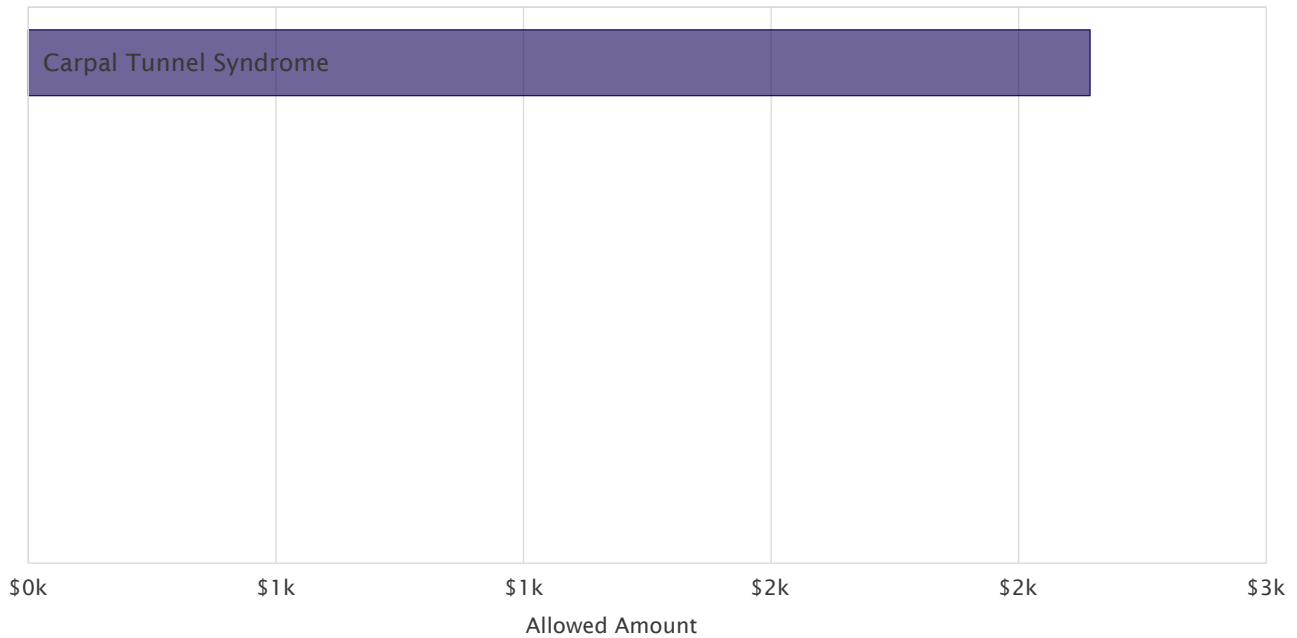
Outpatient Hospital (POS 19 or 22) and ASC (POS 24) are defined using CMS place of service codes. Surgeries are assigned to diagnosis groupers based on the primary diagnosis code of the claim line which identified the surgery. Clearly, not all surgeries within the same diagnosis category will be directly comparable as there will be natural variances in condition severity, patient comorbidities, and the exact procedure used to treat the patient. However, the results are still broadly indicative of missed opportunities for redirection to free-standing ASC facilities.

Employee education and plan design changes such as, adding Outpatient Hospital deductibles, or ensuring that free-standing ASC facilities have copays, can be used to incentivize patient choices in favor of the less expensive facilities.

Summary

- Switching from Outpatient Hospitals to Ambulatory Surgical Centers could save up to \$2,144
- Surgeries for diagnoses of Carpal Tunnel Syndrome represent the top opportunity for focused interventions.

Top Surgery Diagnoses by Potential POS Switch Savings



Diagnosis Grouper	Outpatient Hospital Cost / Surgery	ASC Cost / Surgery	Outpatient Hospital Surgeries	Potential Savings
Carpal Tunnel Syndrome	\$8,267.57	\$6,123.50	1	\$2,144
All Other	--	--	0	\$0
Total	--	--	1	\$2,144

Chronic Condition Dashboard - Diabetes

Population: ABC Operating LLC ECM-C3



This overview shows care compliance and demographic breakouts for your population identified as having diabetes.

Prevalence

53

of Members with Diabetes
(8.15% of population)

▲ 0.02%

From Comparison
period (52)

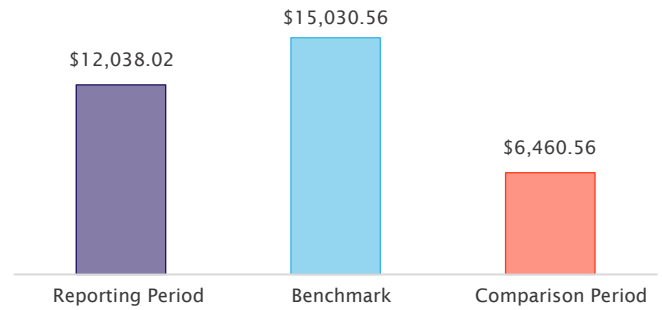
82.17

Members with Diabetes
per 1000

▲ 36.25%

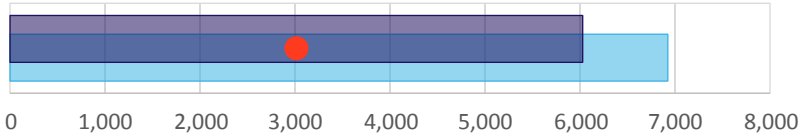
From Benchmark
60.31 per 1000

PMPY



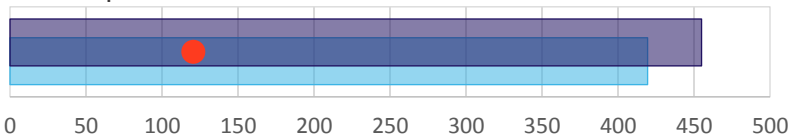
Utilization

Office Visits per 1000



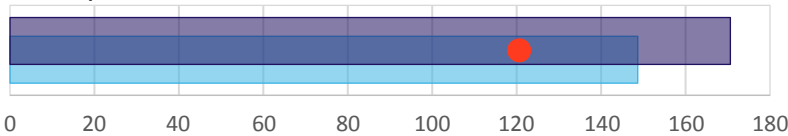
Office Visits		Per 1000	%Δ from Reporting
■	Reporting	6,028.44	--
■	Benchmark	6,924.60	14.87%
■	Comparison	3,015.08	-49.99%

ER Visits per 1000



ER Visits		Per 1000	%Δ from Reporting
■	Reporting	454.98	--
■	Benchmark	419.48	-7.80%
■	Comparison	120.60	-73.49%

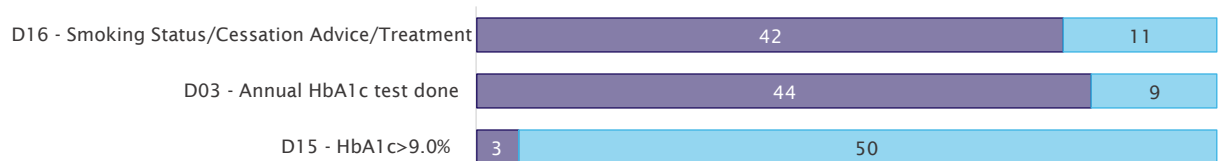
Admits per 1000



Admits		Per 1000	%Δ from Reporting
■	Reporting	170.62	--
■	Benchmark	148.68	-12.86%
■	Comparison	120.60	-29.31%

Quality Metrics

Top 3 Metrics



Bottom 3 Metrics



■ #Meeting Metric ■ #Not Meeting Metric

Reporting Period: Paid December 2019 to March 2020

Comparison Period: Paid December 2018 to March 2019

Benchmark: Commercial

April 13, 2020

Provider Cost Aggregation

Population: ABC Operating LLC ECM-C3



Metric: ER Visits

Primary Provider	Visits	Average Allowed	Average Plan Paid	Average Member Paid
NYC HEALTH AND HOSPITAL B - (ECM-132655001-00092)	5	\$1,316	\$1,016	\$300
NEW YORK PRESBYTERIAN HOSPITAL - (ECM-133957095-00001)	5	\$1,746	\$1,566	\$180
LENOX HILL HOSPITAL - (ECM-131624070-X0001)	3	\$3,561	\$3,261	\$300
NYC H H LINCOLN HOSPITAL - (ECM-132655001-00190)	3	\$1,316	\$1,016	\$300
DANBURY HOSPITAL - (ECM-060646597-00001)	2	\$1,580	\$1,280	\$300
WYCKOFF HEIGHTS MEDICAL CENTER - (ECM-111631837-00001)	2	\$983	\$683	\$300
STONY BROOK SOUTHAMPTON HOSPITAL - (ECM-113243405-00008)	2	\$2,329	\$2,029	\$300
MONTEFIORE MEDICAL CENTER - (ECM-131740114-00006)	2	\$2,355	\$2,055	\$300
HOLY NAME MEDICAL CTR - (ECM-221487322-00002)	2	\$2,173	\$1,873	\$300
GREENWICH HOSPITAL - (ECM-060646659-00002)	1	\$2,264	\$1,964	\$300
STAMFORD HOSPITAL - (ECM-060646917-00001)	1	\$1,646	\$1,346	\$300
CONNECTICUT DSS - (ECM-061274678-00001)	1	\$448	\$448	\$0
MAIMONIDES MEDICAL CENTER - (ECM-111635081-00001)	1	\$1,890	\$1,590	\$300
PECONIC BAY MEDICAL CENTER - (ECM-111661359-00002)	1	\$2,278	\$1,978	\$300
BRONXCARE HEALTH SYSTEM - (ECM-131974191-00140)	1	\$920	\$620	\$300
NYU LANGONE HOSP TISCH - (ECM-133971298-00022)	1	\$6,992	\$6,692	\$300
MOUNT SINAI BETH ISRAEL - (ECM-135564934-00039)	1	\$1,720	\$1,420	\$300
UNIVERSITY HOSPITAL OF BROOKLYN - (ECM-146013200-00007)	1	\$1,184	\$884	\$300
ENGLEWOOD HOSPITAL & MED CTR - (ECM-221487173-00001)	1	\$1,928	\$1,628	\$300
All Others	0	\$0	\$0	\$0
Total	36	\$1,946	\$1,671	\$275

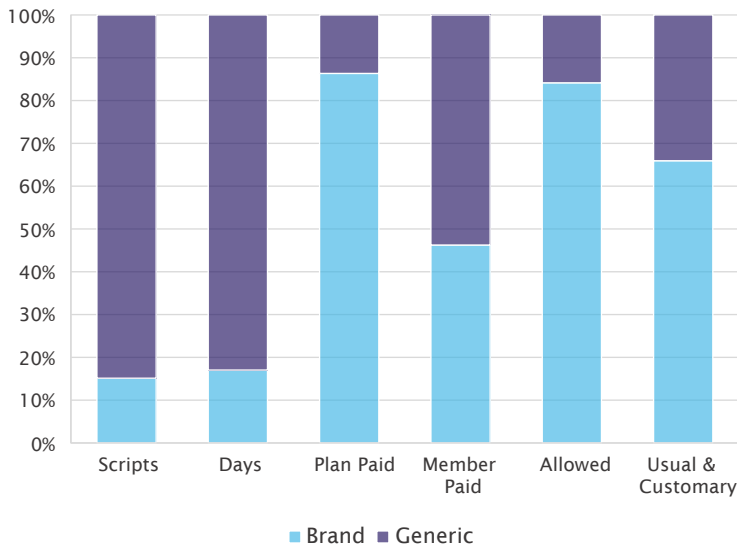
Pharmacy - Therapeutic Equivalence

Population: ABC Operating LLC ECM-C3

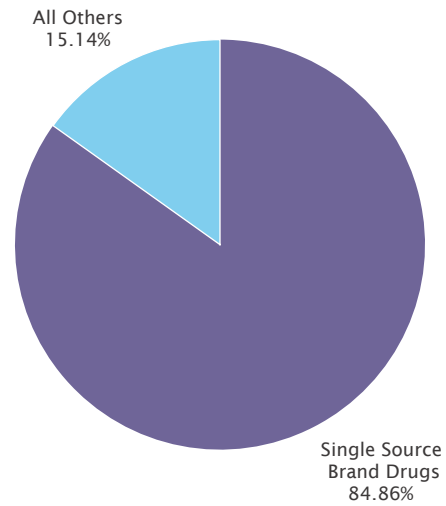


Therapeutic equivalence values are derived from the FDA's *Orange Book* code status. This report shows drug utilization by brand / generic status as well as therapeutic equivalence. Values such as Allowed and Usual & Customary will be left blank if not populated in source data.

Brand vs. Generic Utilization



% of Rx Plan Paid Amount



Total Cost	Scripts	Days	Plan Paid	Member Paid	Allowed	Usual & Customary
Brand						
Non-drug items, supplies, bulk chemicals	0	0	\$0	\$0	\$0	\$0
Not Tx equivalent to Rx equivalents	1	25	\$39	\$25	\$64	\$83
Single Source	222	6,620	\$210,926	\$5,933	\$216,859	\$354,715
Potential Therapeutic Equivalents	58	1,695	\$3,352	\$607	\$3,958	\$6,119
Unknown	13	390	\$301	\$80	\$381	\$622
Total Brand	294	8,730	\$214,618	\$6,644	\$221,262	\$361,539
% Brand	15.13%	17.04%	86.34%	46.25%	84.15%	65.94%
Generic						
Non-drug items, supplies, bulk chemicals	0	0	\$0	\$0	\$0	\$0
Not Tx equivalent to Rx equivalents	31	816	\$1,369	\$310	\$1,679	\$2,269
Single Source	1	5	\$52	\$10	\$62	\$87
Potential Therapeutic Equivalents	1,568	40,270	\$31,936	\$7,325	\$39,261	\$182,959
Unknown	49	1,420	\$594	\$76	\$670	\$1,412
Total Generic	1,649	42,511	\$33,951	\$7,722	\$41,673	\$186,727
% Generic	84.87%	82.96%	13.66%	53.75%	15.85%	34.06%
All Scripts	1,943	51,241	\$248,569	\$14,366	\$262,935	\$548,266
Average per Script						
	Scripts	Days	Plan Paid	Member Paid	Allowed	Usual & Customary
Brand						
Non-drug items, supplies, bulk chemicals	0	0.00	\$0.00	\$0.00	\$0.00	\$0.00
Not Tx equivalent to Rx equivalents	1	25.00	\$39.15	\$25.00	\$64.15	\$82.92
Single Source	222	29.82	\$950.12	\$26.72	\$976.84	\$1,597.81
Potential Therapeutic Equivalents	58	29.22	\$57.79	\$10.46	\$68.25	\$105.50
Unknown	13	30.00	\$23.16	\$6.14	\$29.30	\$47.87
Total Brand	294	29.69	\$729.99	\$22.60	\$752.59	\$1,229.72
Generic						
Non-drug items, supplies, bulk chemicals	0	0.00	\$0.00	\$0.00	\$0.00	\$0.00
Not Tx equivalent to Rx equivalents	31	26.32	\$44.16	\$10.00	\$54.16	\$73.21
Single Source	1	5.00	\$52.31	\$10.00	\$62.31	\$87.21
Potential Therapeutic Equivalents	1,568	25.68	\$20.37	\$4.67	\$25.04	\$116.68
Unknown	49	28.98	\$12.12	\$1.56	\$13.68	\$28.81
Total Generic	1,649	25.78	\$20.59	\$4.68	\$25.27	\$113.24
All Scripts	1,943	26.37	\$127.93	\$7.39	\$135.32	\$282.18

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

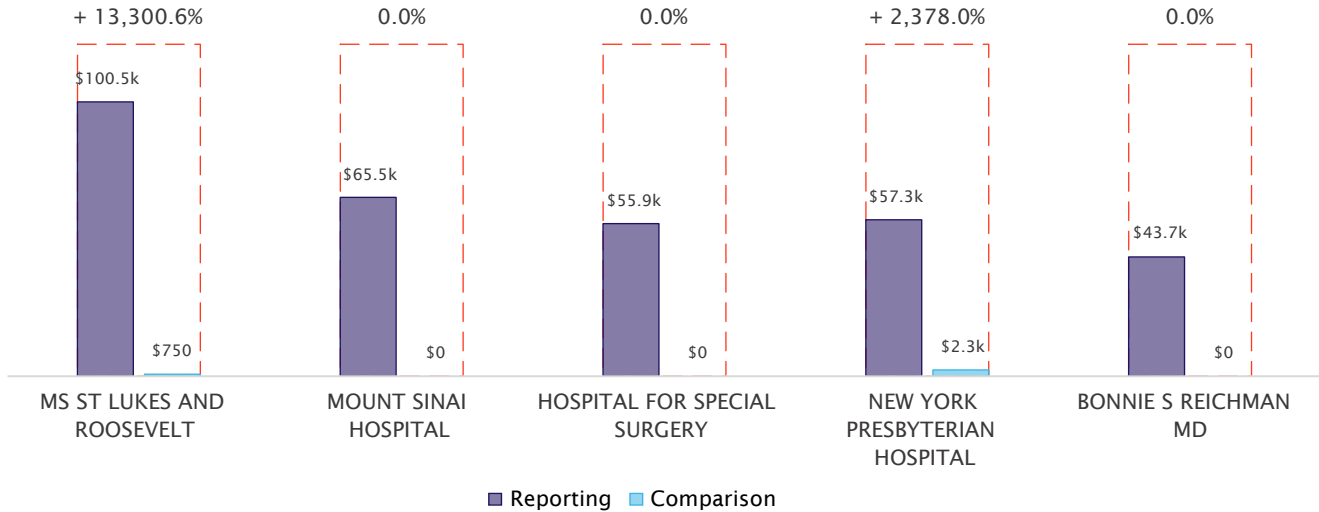
Top 20 Providers - Comparison

Population: ABC Operating LLC ECM-C3



This report presents the top highest paid providers during the reporting and comparison periods. Claims paid for a single Provider ID are grouped under that provider in the report. Both institutional and individual providers are included in the ranking. The chart shows the top providers that had the most growth in terms of amount paid between the comparison period and reporting period.

Largest Dollar Increase from Comparison Period



■ Reporting ■ Comparison

• MS ST LUKES AND ROOSEVELT had the largest change in the reporting period with an increase of \$99,755 from the comparison period and had the most significant growth percentage in the reporting period at 13301% (\$99,755).

Provider	Reporting: Dec-19 to Mar-20	Comparison: Dec-18 to Mar-19	%Δ	Prior Period Rank
	Amount	Amount		
MS ST LUKES AND ROOSEVELT	\$100,505	\$750	13,301%	10
PECONIC BAY MEDICAL CENTER	\$76,874	\$45,256	70%	2
MOUNT SINAI HOSPITAL	\$65,532	\$0		N/A
NEW YORK PRESBYTERIAN HOSPITAL	\$57,320	\$2,313	2,378%	8
HOSPITAL FOR SPECIAL SURGERY	\$55,914	\$0		N/A
MONTEFIORE MEDICAL CENTER	\$45,844	\$75,158	-39%	1
BONNIE S REICHMAN MD	\$43,708	\$0		N/A
STONY BROOK SOUTHAMPTON HOSPITAL	\$37,594	\$5,095	638%	5
ALAN M ZARETSKY MSW	\$36,245	\$39,325	-8%	3
NYU LANGONE HOSP TISCH	\$36,209	\$4,749	662%	6
GREENWICH HOSPITAL	\$19,266	\$1,735	1,011%	9
POOJA MODY DO	\$11,435	\$3,446	232%	7
LENOX HILL HOSPITAL	\$8,383	\$0		N/A
CITY MEDICAL OF UPPER EAST SIDE UC	\$7,869	\$0		N/A
JAMES A STAMAN MD	\$7,630	\$0		N/A
SUSAN SCHULMAN DC	\$6,642	\$8,054	-18%	4
NORTHERN WESTCHESTER HOSPITAL	\$6,494	\$0		N/A
NYC HEALTH AND HOSPITAL B	\$6,237	\$0		N/A
ST BARNABAS HOSPITAL	\$6,204	\$0		N/A
AMAR VORA MD	\$5,678	\$0		N/A
All Others	\$230,265	\$391,634	-41%	
Total	\$871,849	\$577,514		
PMPM	\$338	\$229		

Reporting Period: Paid December 2019 to March 2020

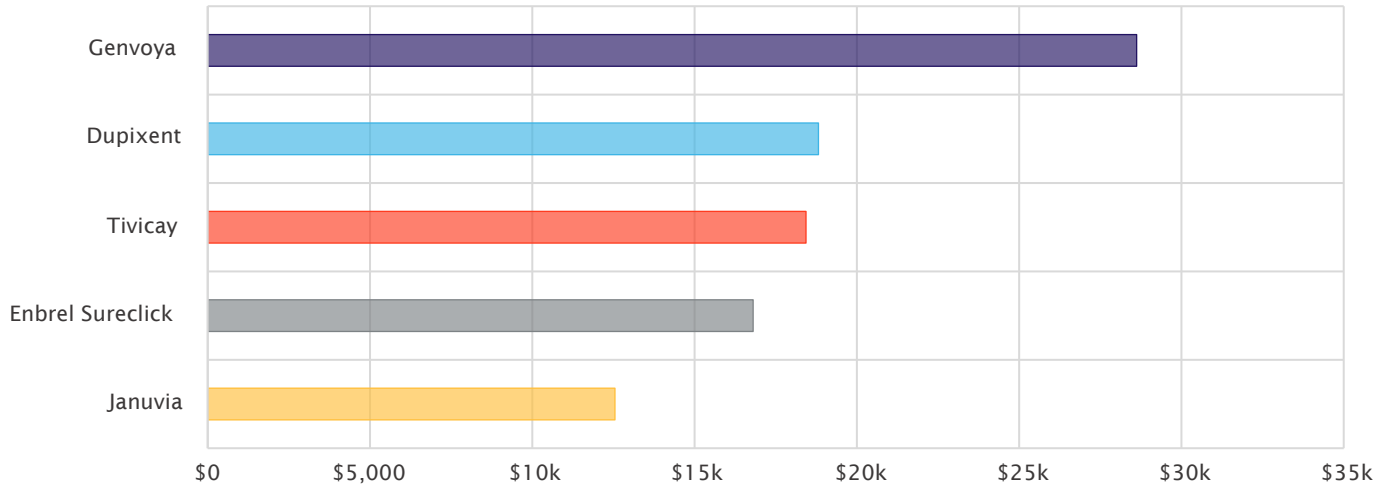
Comparison Period: Paid December 2018 to March 2019

Benchmark: Commercial

April 13, 2020

Top 20 Drugs

Population: ABC Operating LLC ECM-C3



Brand Name	Scripts	Billed	Allowed	Paid ↓	Member
Genvoya	9	\$28,845	\$28,845	\$28,620	\$225
Dupixent	4	\$18,941	\$18,941	\$18,816	\$125
Tivicay	6	\$18,633	\$18,633	\$18,433	\$200
Enbrel Sureclick	1	\$16,854	\$16,854	\$16,804	\$50
Januvia	29	\$13,272	\$13,272	\$12,547	\$725
Prevymis	2	\$11,775	\$11,775	\$11,675	\$100
Prezista	2	\$10,605	\$10,605	\$10,505	\$100
Janumet	23	\$10,512	\$10,512	\$9,937	\$575
Prezcobix	4	\$8,148	\$8,148	\$8,048	\$100
Pifeltro	5	\$7,323	\$7,323	\$7,073	\$250
Farxiga	14	\$6,910	\$6,910	\$6,560	\$350
Humira Pen	1	\$5,231	\$5,231	\$5,206	\$25
Gonal-F Rff Redi-Ject	1	\$4,815	\$4,815	\$4,790	\$25
Trulicity	6	\$4,571	\$4,571	\$4,421	\$150
Novolog	9	\$4,522	\$4,522	\$4,297	\$225
Duexis	2	\$4,047	\$4,047	\$3,947	\$100
Jardiance	8	\$4,064	\$4,064	\$3,864	\$200
Tenofovir Disoproxil Fumarate	7	\$3,648	\$3,648	\$3,558	\$90
Victoza 3-Pak	2	\$3,439	\$3,439	\$3,364	\$75
Levemir Flextouch	10	\$3,613	\$3,613	\$3,338	\$275
Other	1,833	\$74,516	\$74,487	\$63,507	\$10,980
Total	1,978	\$264,283	\$264,255	\$249,310	\$14,945

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

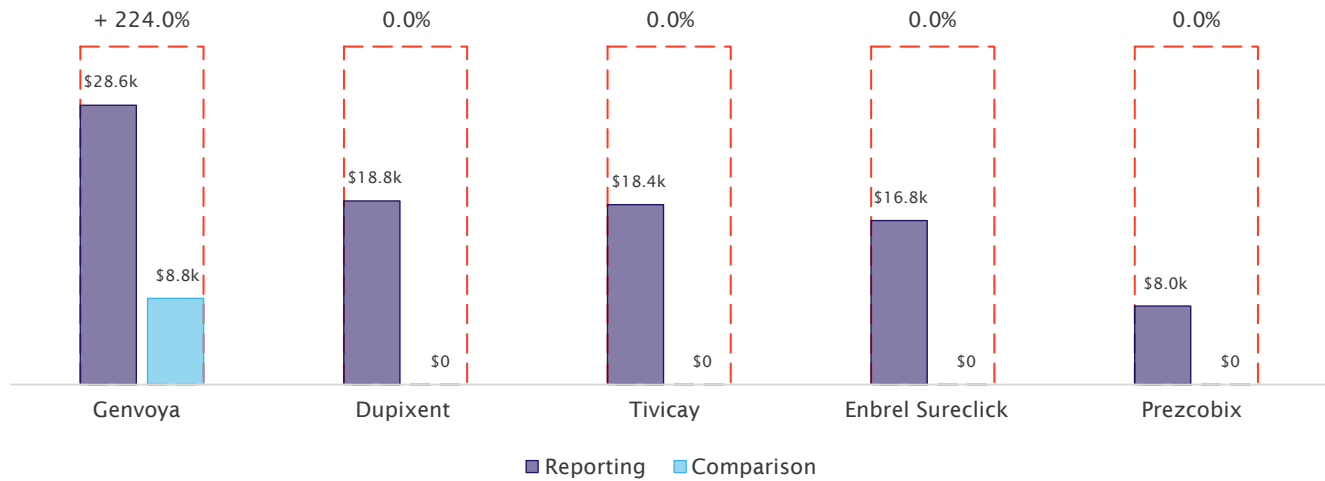
Top 20 Drugs - Comparison

Population: ABC Operating LLC ECM-C3



This report presents the top drugs by total amount paid during the reporting and comparison periods. Drugs administered by the pharmacy benefit manager are included and drugs paid through medical claims are excluded. By looking at the total cost for a drug along with the prescription count it can be determined if the cost driver is a few individuals using a high cost drug or high utilization of the drug. The chart shows the top drugs that had the most growth in terms of amount paid between the comparison period and reporting period.

Largest Dollar Increase from Comparison Period



- Genvoya had the largest change in the reporting period with an increase of \$19,787 from the comparison period

SN	Drug	Generic	Reporting: Dec-19 to Mar-20				Comparison: Dec-18 to Mar-19	%Δ	Prior Period Rank
			Amount	Script Count	Member Count	PMPM			
1	Genvoya	No	\$28,620	9	2	\$11.09	\$8,833	224%	8
2	Dupixent	No	\$18,816	4	1	\$7.29	\$0	0%	N/A
3	Tivicay	No	\$18,433	6	2	\$7.14	\$0	0%	N/A
4	Enbrel Sureclick	No	\$16,804	1	1	\$6.51	\$0	0%	N/A
5	Januvia	No	\$12,547	29	9	\$4.86	\$11,086	13%	4
6	Prevymis	No	\$11,675	2	1	\$4.53	\$11,050	6%	5
7	Prezista	No	\$10,505	2	1	\$4.07	\$8,196	28%	10
8	Janumet	No	\$9,937	23	7	\$3.85	\$6,292	58%	13
9	Prezcobix	No	\$8,048	4	1	\$3.12	\$0	0%	N/A
10	Pifeltro	No	\$7,073	5	1	\$2.74	\$0	0%	N/A
11	Farxiga	No	\$6,560	14	5	\$2.54	\$3,264	101%	22
12	Humira Pen	No	\$5,206	1	1	\$2.02	\$0	0%	N/A
13	Gonal-F Rff Redi-Ject	No	\$4,790	1	1	\$1.86	\$8,686	-45%	9
14	Trulicity	No	\$4,421	6	1	\$1.71	\$0	0%	N/A
15	Novolog	No	\$4,297	9	3	\$1.67	\$0	0%	N/A
16	Duexis	No	\$3,947	2	2	\$1.53	\$0	0%	N/A
17	Jardiance	No	\$3,864	8	3	\$1.50	\$2,333	66%	24
18	Tenofovir Disoproxil Fumarate	Yes	\$3,558	7	2	\$1.38	\$2,270	57%	25
19	Victoza 3-Pak	No	\$3,364	2	1	\$1.30	\$4,836	-30%	17
20	Levemir Flextouch	No	\$3,338	10	4	\$1.29	\$1,147	191%	34
	All Others		\$63,507	1,833	1,026		\$154,850	0%	
	Total		\$249,310	1,978	326		\$222,842		

Reporting Period: Paid December 2019 to March 2020

Comparison Period: Paid December 2018 to March 2019

Benchmark: Commercial

April 13, 2020

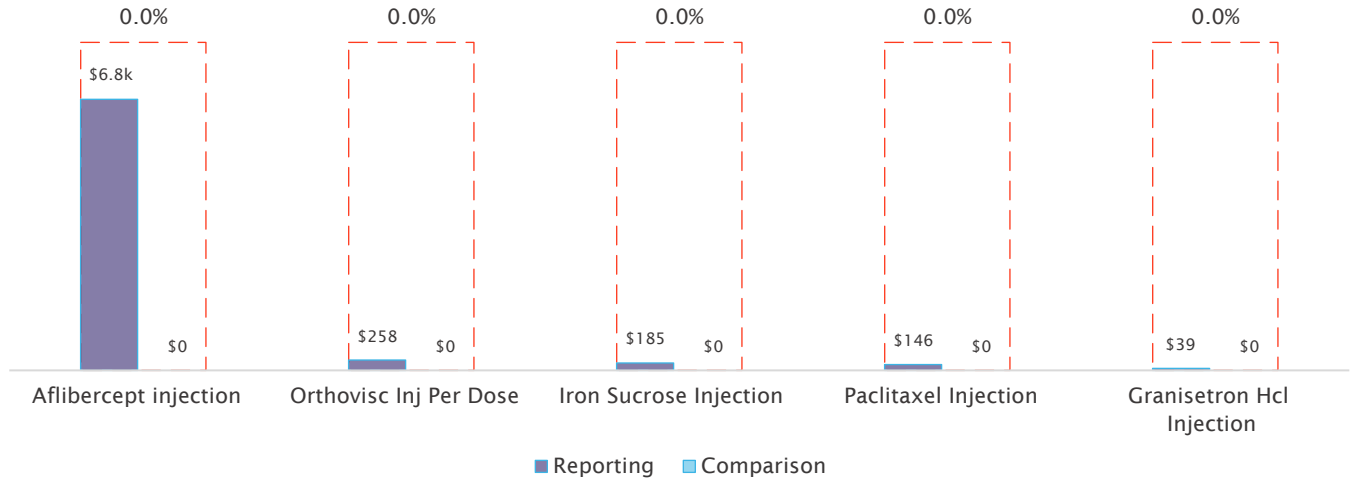
Top 20 Injectable Drugs - Comparison

Population: ABC Operating LLC ECM-C3



Drugs paid through medical claims are predominately injectable drugs. This report focuses on the injectable drugs by total paid amount. It excludes injectable drugs that were administered through a pharmacy benefit management agreement, as they are included in the Top 20 Drugs report. The chart shows the top injectable drugs that had the most growth in terms of amount paid between the comparison period and reporting period.

Largest Dollar Increase from Comparison Period



- Aflibercept injection had the largest change in the reporting period with an increase of \$6,760 from the comparison period.
- Drugs Unclassified Injection has the most significant growth percentage in the reporting period at 1,223% (\$41)

Injectable Drug	Reporting: Dec-19 to Mar-20			Comparison: Dec-18 to Mar-19	%Δ	Prior Period Rank
	Amount	Member Count	PMPM	Amount		
Aflibercept injection	\$6,760	1	\$2.62	\$0	0%	N/A
Orthovisc Inj Per Dose	\$258	1	\$0.10	\$0	0%	35
Iron Sucrose Injection	\$185	1	\$0.07	\$0	0%	N/A
Paclitaxel Injection	\$146	1	\$0.06	\$0	0%	N/A
Drugs Unclassified Injection	\$41	5	\$0.02	\$3	1,223%	12
Granisetron Hcl Injection	\$39	1	\$0.02	\$0	0%	N/A
Bevacizumab Injection	\$36	1	\$0.01	\$148	-76%	2
Dexamethasone Sodium Phos	\$14	5	\$0.01	\$6	144%	11
Diphenhydramine Hcl Injectio	\$11	2	\$0.00	\$0	0%	N/A
Cefazolin Sodium Injection	\$10	4	\$0.00	\$0	0%	N/A
Triamcinolone Acet Inj Nos	\$9	10	\$0.00	\$32	-70%	4
Methylprednisolone 40 Mg Inj	\$6	3	\$0.00	\$6	3%	10
Inj, Propofol, 10 Mg	\$4	5	\$0.00	\$0	0%	30
Ketorolac Tromethamine Inj	\$3	5	\$0.00	\$1	159%	15
Vitamin B12 Injection	\$2	3	\$0.00	\$10	-81%	7
Inj Midazolam Hydrochloride	\$2	7	\$0.00	\$0	0%	27
Fentanyl citrate injection	\$1	6	\$0.00	\$0	0%	34
Adrenalin Epinephrine Inject	\$0	2	\$0.00	\$0	0%	19
Ampicillin sulbactam 1.5 gm	\$0	1	\$0.00	\$0	0%	N/A
Succinylcholine Chloride Inj	\$0	1	\$0.00	\$0	0%	20
All Others	\$0	17		\$1,079	0%	
Total	\$7,527	37	\$2.92	\$1,285		

Reporting Period: Paid December 2019 to March 2020

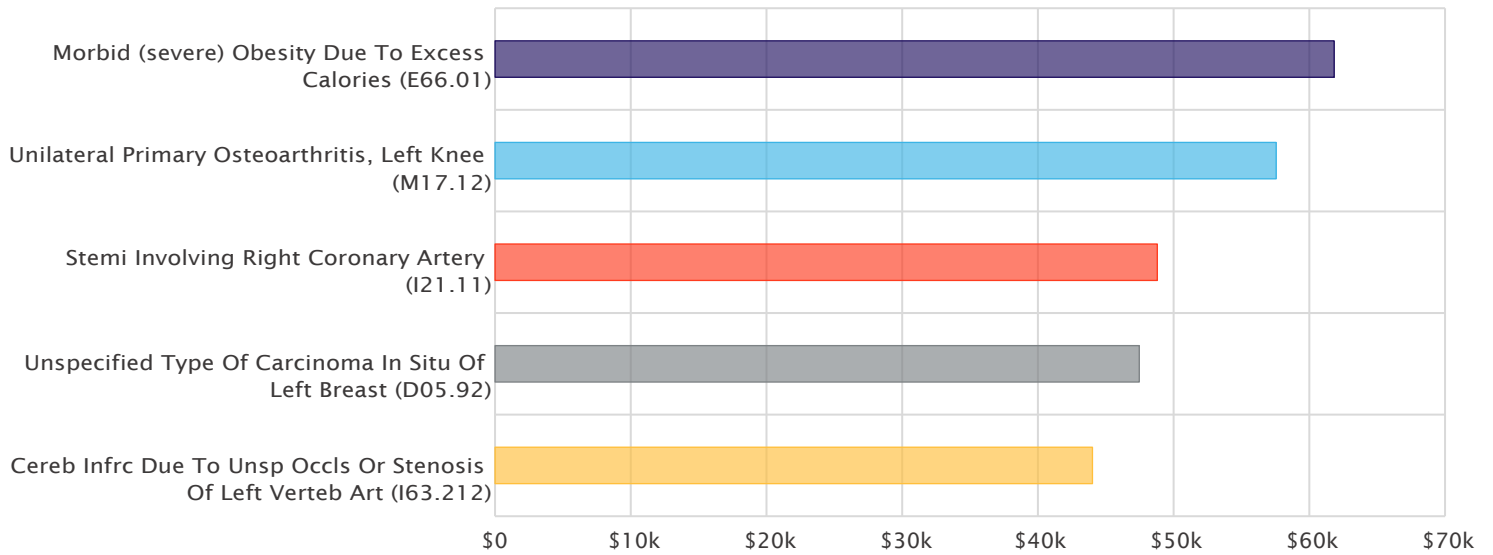
Comparison Period: Paid December 2018 to March 2019

Benchmark: Commercial

April 13, 2020

Top 20 Diagnosis Codes

Population: ABC Operating LLC ECM-C3



Primary Diagnosis	Claims	Billed	Not Covered	PPO Savings	Allowed	Paid ↓	Member
Morbid (severe) Obesity Due To Excess Calories (E66.01)	17	\$99,563	\$14,833	\$15,005	\$84,559	\$61,826	\$1,554
Unilateral Primary Osteoarthritis, Left Knee (M17.12)	33	\$99,648	\$8,135	\$32,084	\$67,563	\$57,554	\$1,875
Stemi Involving Right Coronary Artery (I21.11)	2	\$96,677	\$0	\$47,421	\$49,256	\$48,796	\$460
Unspecified Type Of Carcinoma In Situ Of Left Breast (D05.92)	1	\$69,424	\$0	\$21,956	\$47,468	\$47,468	\$0
Cereb Infrc Due To Unsp Occls Or Stenosis Of Left Verteb Art (I63.212)	1	\$56,490	\$0	\$11,290	\$45,200	\$44,020	\$1,181
Malig Neopl Of Upper-outer Quadrant Of Right Female Breast Local-rel Symptc Epi W Simple Part Seiz, Ntrct, W/o Stat Epi (G40.119)	53	\$132,761	\$27,037	\$60,072	\$72,689	\$43,708	\$1,943
Counseling For Family Member Of Alcoholic (Z71.42)	1	\$163,878	\$0	\$119,741	\$44,137	\$43,570	\$567
Counseling For Family Member Of Alcoholic (Z71.42)	1	\$36,245	\$0	\$0	\$36,245	\$36,245	\$0
Periapical Abscess Without Sinus (K04.7)	4	\$40,174	\$0	\$3,658	\$36,516	\$35,218	\$1,298
Liver And Biliary Tract Disorders In Childbirth (O26.62)	1	\$37,650	\$0	\$12,867	\$24,783	\$24,783	\$0
Encntr For General Adult Medical Exam W/o Abnormal Findings	132	\$89,447	\$11,245	\$49,325	\$40,122	\$23,881	\$1,500
Other Hemorrhoids (K64.8)	5	\$36,646	\$0	\$14,437	\$22,209	\$22,209	\$0
Maternal Care For Breech Presentation, Unsp (O32.1XX0)	3	\$27,602	\$0	\$8,964	\$18,638	\$17,281	\$1,357
Post-term Pregnancy (O48.0)	1	\$27,938	\$0	\$11,440	\$16,498	\$16,498	\$0
Complete Rotatr-cuff Tear/rupt Of Left Shoulder, Not Trauma	5	\$63,840	\$0	\$45,950	\$17,889	\$15,909	\$1,980
Flu Due To Oth Ident Influenza Virus W Oth Resp Manifest (J10.1)	24	\$46,433	\$11,468	\$18,049	\$28,385	\$14,795	\$1,768
Deviated Nasal Septum (J34.2)	4	\$19,144	\$0	\$9,839	\$9,305	\$8,757	\$548
Encounter For Immunization (Z23)	55	\$22,172	\$7,153	\$6,450	\$15,722	\$8,195	\$374
Type 2 diab with prolif diab rtnop with macular edema, l eye	5	\$15,740	\$0	\$6,656	\$9,084	\$7,938	\$1,146
Athscl Heart Disease Of Native Cor Art W Unsp Ang Pctrs (I25.119)	1	\$29,669	\$0	\$21,668	\$8,001	\$7,201	\$800
Other	1,719	\$1,432,068	\$514,445	\$523,767	\$908,302	\$285,996	\$91,104
Total	2,068	\$2,643,211	\$594,317	\$1,040,640	\$1,602,571	\$871,849	\$109,453

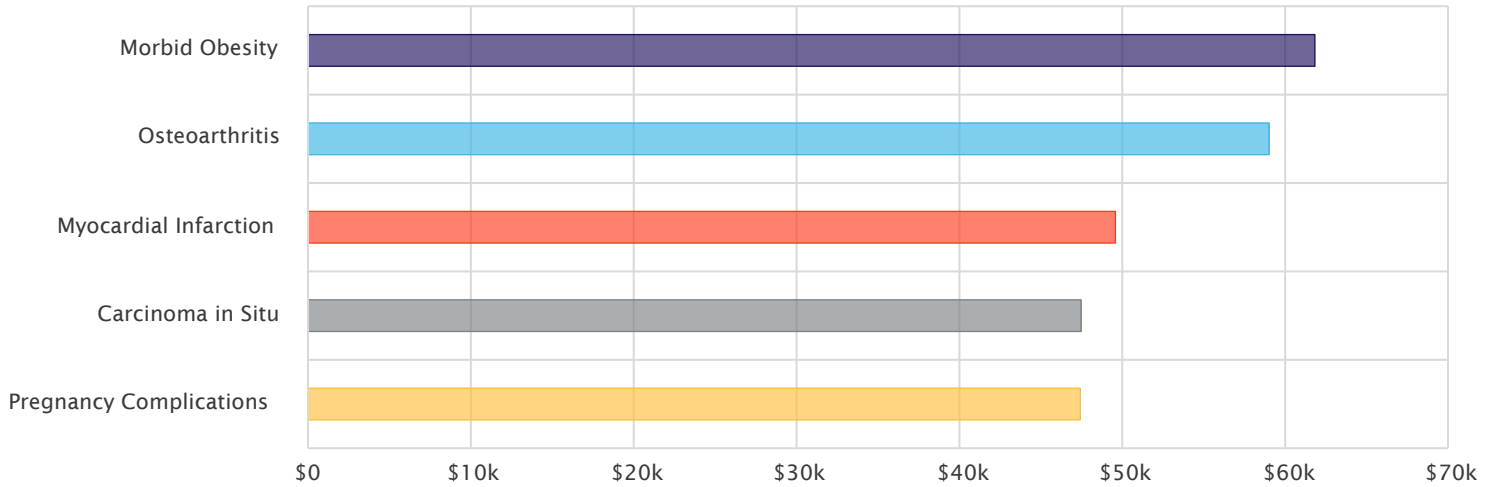
Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

Top 20 Diagnosis Sub-Groups

Population: ABC Operating LLC ECM-C3



Diagnosis Sub-Group	Claims	Billed	Not Covered	PPO Savings	Allowed	Paid ↓	Member
Morbid Obesity	19	\$99,563	\$14,833	\$15,005	\$84,559	\$61,826	\$1,554
Osteoarthritis	45	\$120,215	\$14,212	\$44,688	\$75,526	\$59,012	\$2,303
Myocardial Infarction	6	\$100,108	\$1,051	\$49,017	\$51,091	\$49,580	\$460
Carcinoma in Situ	1	\$69,424	\$0	\$21,956	\$47,468	\$47,468	\$0
Pregnancy Complications	25	\$98,710	\$1,910	\$46,464	\$52,245	\$47,421	\$2,915
Breast Cancer	70	\$210,606	\$101,327	\$61,550	\$149,056	\$45,661	\$2,067
Stroke	7	\$59,631	\$367	\$12,604	\$47,027	\$45,175	\$1,485
Seizure Disorders	14	\$186,006	\$18,345	\$122,290	\$63,717	\$44,515	\$857
Exams	214	\$128,085	\$15,213	\$69,316	\$58,769	\$36,718	\$2,892
Alcohol Abuse/Dependence	14	\$39,069	\$1,582	\$1,045	\$38,024	\$36,423	\$20
Dental Conditions	5	\$40,298	\$0	\$3,658	\$36,640	\$35,218	\$1,367
Labor and Delivery Related	5	\$56,280	\$7,666	\$23,612	\$32,668	\$25,003	\$0
Musculoskeletal Disorders, Other	113	\$99,069	\$5,118	\$63,271	\$35,798	\$22,780	\$7,067
Hemorrhoids	5	\$36,646	\$0	\$14,437	\$22,209	\$22,209	\$0
Diabetes Mellitus	105	\$200,383	\$147,233	\$31,815	\$168,568	\$16,543	\$4,568
Influenza	27	\$47,516	\$11,468	\$18,309	\$29,207	\$15,542	\$1,843
Screenings	84	\$42,255	\$9,720	\$18,511	\$23,744	\$13,399	\$625
Ear Nose and Throat Disorders	29	\$33,923	\$998	\$17,913	\$16,011	\$12,796	\$2,217
Spine Disorders, Other	100	\$40,169	\$2,135	\$20,539	\$19,631	\$11,554	\$5,942
Coronary Artery Disease	10	\$36,846	\$0	\$24,983	\$11,863	\$9,045	\$2,818
Other	1,170	\$898,407	\$241,139	\$359,656	\$538,751	\$213,962	\$68,454
Total	2,068	\$2,643,211	\$594,317	\$1,040,640	\$1,602,571	\$871,849	\$109,453

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

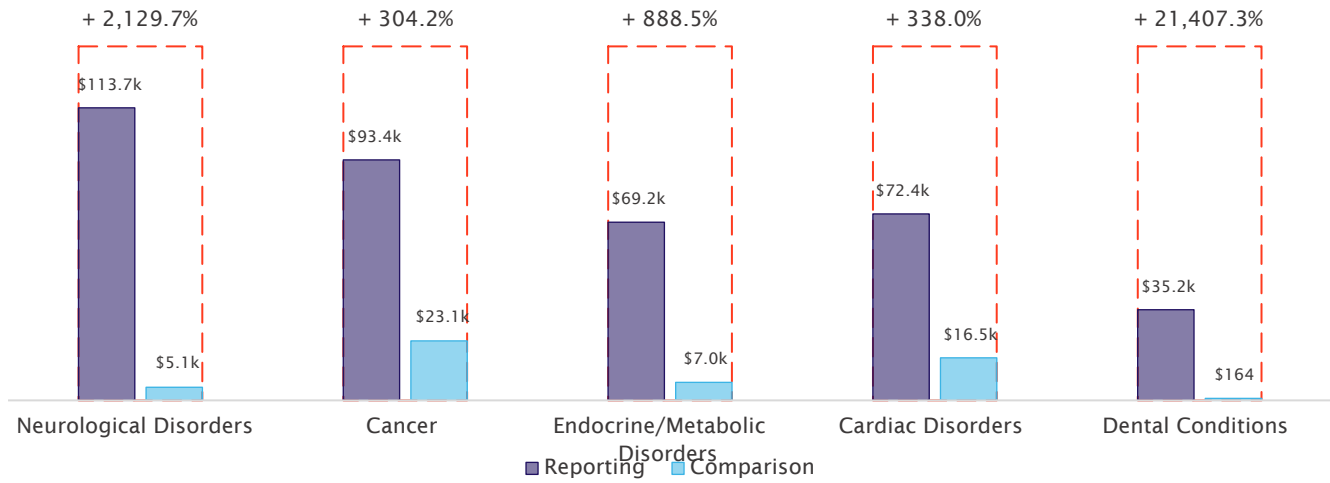
Top 20 Diagnosis Groups - Comparison

Population: ABC Operating LLC ECM-C3



This report presents the top diagnosis groups by total amount paid during the reporting and comparison periods. This information helps to identify what conditions are driving healthcare costs the most. The chart shows the top diagnosis groups that had the most growth in terms of amount paid between the comparison period and reporting period.

Largest Dollar Increase from Comparison Period



- Neurological Disorders had the largest change in the reporting period with an increase of \$108,555 from the comparison period.
- Dental Conditions has the most significant deviation from the benchmark in the reporting period at 96%

SN	Diagnosis	Reporting Period (Dec 2019 through Mar 2020)			Comparison Period (Dec 2018 through Mar 2019)		%Δ	Prior Period Rank
		Total Paid Amount	PMPM	Benchmark	Total Paid Amount	PMPM		
1	Neurological Disorders	\$113,652	\$44.05	\$17.41	\$5,097	\$2.02	2130%	17
2	Cancer	\$93,423	\$36.21	\$32.15	\$23,115	\$9.15	304%	8
3	Musculoskeletal Disorders	\$90,473	\$35.07	\$27.46	\$56,456	\$22.36	60%	3
4	Pregnancy-related Disorders	\$81,467	\$31.58	\$16.77	\$53,168	\$21.06	53%	5
5	Cardiac Disorders	\$72,436	\$28.08	\$27.83	\$16,538	\$6.55	338%	9
6	Endocrine/Metabolic Disorders	\$69,215	\$26.83	\$6.48	\$7,002	\$2.77	889%	15
7	Health Status/Encounters	\$66,243	\$25.68	\$23.49	\$56,230	\$22.27	18%	4
8	Mental Health	\$49,223	\$19.08	\$11.51	\$47,669	\$18.88	3%	7
9	Gastrointestinal Disorders	\$49,028	\$19.00	\$31.46	\$88,076	\$34.88	-44%	2
10	Dental Conditions	\$35,218	\$13.65	\$0.50	\$164	\$0.06	21407%	26
11	Eye/ENT Disorders	\$31,442	\$12.19	\$10.94	\$12,925	\$5.12	143%	10
12	Infections	\$21,627	\$8.38	\$9.37	\$48,665	\$19.27	-56%	6
13	Spine-related Disorders	\$18,670	\$7.24	\$16.81	\$104,489	\$41.38	-82%	1
14	Diabetes	\$16,543	\$6.41	\$4.40	\$2,614	\$1.04	533%	21
15	Trauma/Accidents	\$9,449	\$3.66	\$13.21	\$8,600	\$3.41	10%	12
16	Miscellaneous	\$8,554	\$3.32	\$4.45	\$8,145	\$3.23	5%	13
17	Dermatological Disorders	\$8,347	\$3.24	\$4.54	\$3,589	\$1.42	133%	19
18	Non-malignant Neoplasm	\$7,026	\$2.72	\$5.50	\$961	\$0.38	631%	23
19	Pulmonary Disorders	\$6,257	\$2.43	\$10.35	\$4,681	\$1.85	34%	18
20	Hematological Disorders	\$4,522	\$1.75	\$3.67	\$9,682	\$3.83	-53%	11
	All Others	\$19,034	--	--	\$19,649	--	-3%	--
	Total	\$871,849	\$337.93	--	\$577,514	\$228.72	--	--

Reporting Period: Paid December 2019 to March 2020

Comparison Period: Paid December 2018 to March 2019

Benchmark: Commercial

April 13, 2020

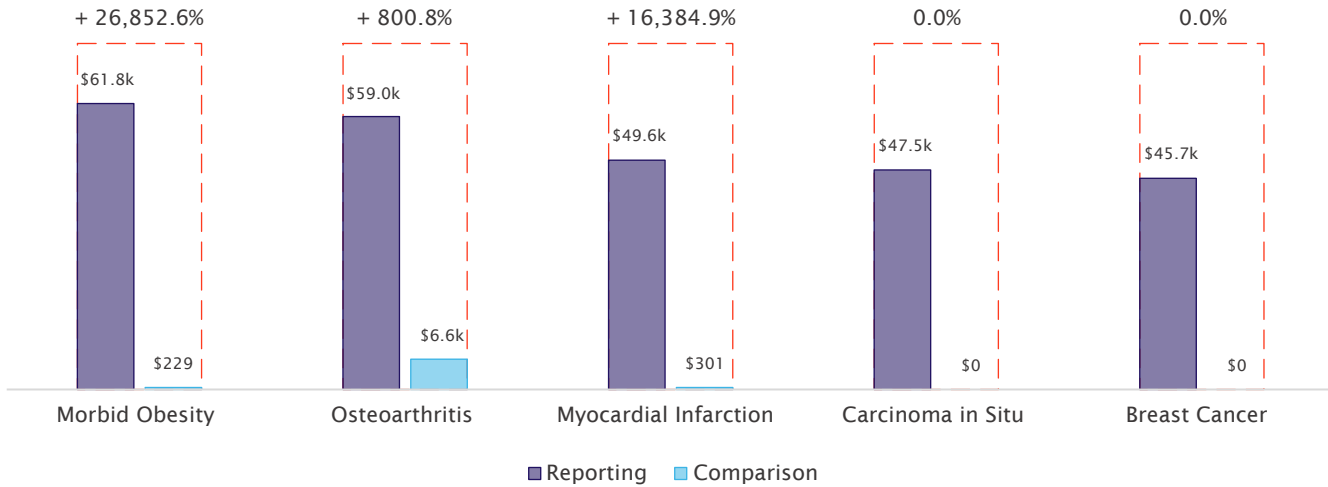
Top 20 Diagnosis Sub-Groups - Comparison

Population: ABC Operating LLC ECM-C3



This report presents the top diagnosis sub-groups by total amount paid during the reporting and comparison periods. This information helps to identify what conditions are driving healthcare costs the most. The chart shows the top diagnosis sub-groups that had the most growth in terms of amount paid between the comparison period and reporting period.

Largest Dollar Increase from Comparison Period



- Morbid Obesity had the largest change in the reporting period with an increase of \$61,597 from the comparison period.
- Carcinoma in Situ has the most significant deviation from the benchmark in the reporting period at 97%

SN	Diagnosis	Reporting Period Amount (Dec 2019 through Mar 2020)			Comparison Period (Dec 2018 through Mar 2019)		%Δ	Prior Period Rank
		Total Paid Amount	PMPM	Benchmark	Total Paid Amount	PMPM		
1	Morbid Obesity	\$61,826	\$23.96	\$1.99	\$229	\$0.09	26853%	108
2	Osteoarthritis	\$59,012	\$22.87	\$8.06	\$6,551	\$2.59	801%	21
3	Myocardial Infarction	\$49,580	\$19.22	\$4.06	\$301	\$0.12	16385%	101
4	Carcinoma in Situ	\$47,468	\$18.40	\$0.52	\$0	\$0.00	0%	N/A
5	Pregnancy Complications	\$47,421	\$18.38	\$5.24	\$6,143	\$2.43	672%	23
6	Breast Cancer	\$45,661	\$17.70	\$3.31	\$0	\$0.00	0%	138
7	Stroke	\$45,175	\$17.51	\$1.98	\$163	\$0.06	27606%	113
8	Seizure Disorders	\$44,515	\$17.25	\$1.20	\$588	\$0.23	7475%	77
9	Exams	\$36,718	\$14.23	\$7.30	\$26,124	\$10.35	41%	8
10	Alcohol Abuse/Dependence	\$36,423	\$14.12	\$1.95	\$39,325	\$15.57	-7%	4
11	Dental Conditions	\$35,218	\$13.65	\$0.50	\$164	\$0.06	21407%	112
12	Labor and Delivery Related	\$25,003	\$9.69	\$5.79	\$30,788	\$12.19	-19%	5
13	Musculoskeletal Disorders, Other	\$22,780	\$8.83	\$9.13	\$11,845	\$4.69	92%	13
14	Hemorrhoids	\$22,209	\$8.61	\$0.39	\$5,468	\$2.17	306%	25
15	Diabetes Mellitus	\$16,543	\$6.41	\$4.40	\$2,614	\$1.04	533%	38
16	Influenza	\$15,542	\$6.02	\$0.52	\$1,094	\$0.43	1321%	57
17	Screenings	\$13,399	\$5.19	\$7.15	\$15,601	\$6.18	-14%	9
18	Ear Nose and Throat Disorders	\$12,796	\$4.96	\$3.14	\$2,759	\$1.09	364%	35
19	Spine Disorders, Other	\$11,554	\$4.48	\$7.72	\$28,039	\$11.10	-59%	7
20	Coronary Artery Disease	\$9,045	\$3.51	\$5.40	\$692	\$0.27	1207%	71
	All Others	\$213,962			\$399,027		-46%	
	Total	\$871,849	\$337.93		\$577,514	\$228.72		

Reporting Period: Paid December 2019 to March 2020

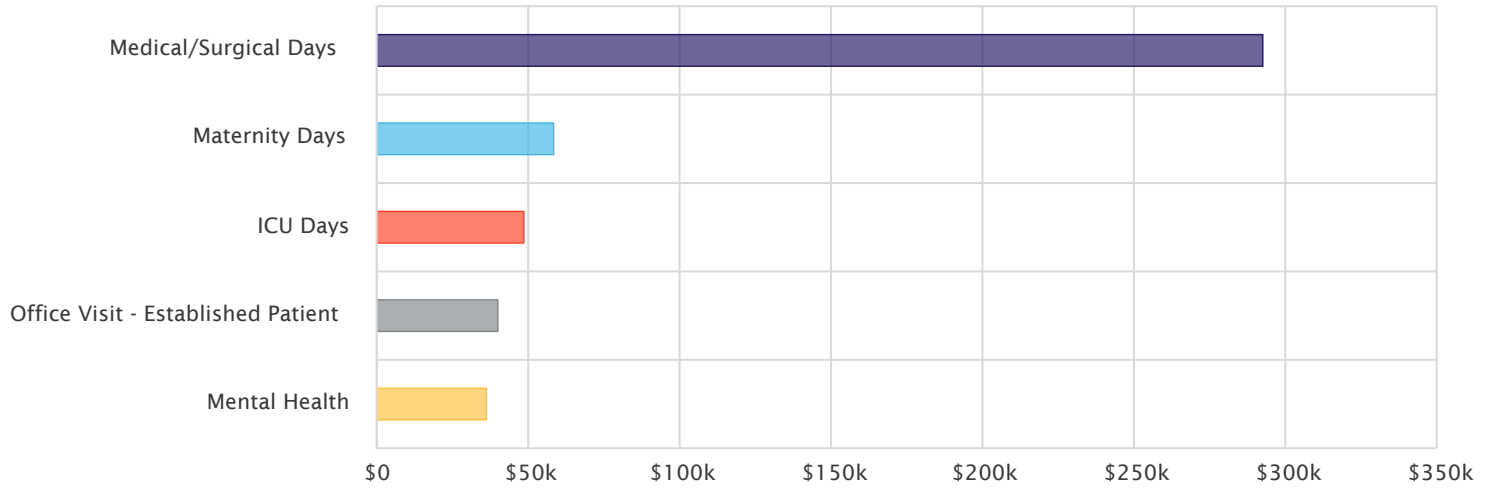
Comparison Period: Paid December 2018 to March 2019

Benchmark: Commercial

April 13, 2020

Top 20 Procedure Sub-Groups

Population: ABC Operating LLC ECM-C3



Procedure Sub-Group	Claims	Billed	Not Covered	PPO Savings	Allowed	Paid ↓	Member
Medical/Surgical Days	13	\$457,939	\$185,763	\$24,899	\$482,838	\$292,578	\$4,498
Maternity Days	4	\$64,941	\$2,996	\$2,187	\$62,753	\$58,417	\$1,340
ICU Days	1	\$44,948	\$0	\$4,107	\$49,055	\$48,595	\$460
Office Visit - Established Patient	542	\$134,349	\$24,801	\$55,297	\$79,052	\$39,994	\$14,195
Mental Health	3	\$36,770	\$525	\$0	\$36,770	\$36,245	\$0
Hospital Dispensed Drugs	43	\$17,127	\$3,867	\$21,300	\$38,427	\$29,607	\$4,953
Chemotherapy	20	\$69,458	\$12,600	\$28,103	\$41,354	\$27,521	\$1,233
Emergency Room	92	\$124,709	\$22,684	\$72,640	\$52,069	\$23,803	\$3,000
Lab - Blood Tests	507	\$184,030	\$25,577	\$120,296	\$63,734	\$22,287	\$11,247
MRI Scans	17	\$46,115	\$0	\$21,530	\$24,585	\$20,665	\$3,920
Office Visit - Preventive Care	136	\$44,482	\$8,841	\$16,992	\$27,490	\$18,454	\$195
Office Visit - New Patient	131	\$42,451	\$2,744	\$17,784	\$24,668	\$17,524	\$4,125
Minor Procedures - Other	79	\$69,477	\$19,277	\$34,548	\$34,929	\$14,384	\$1,269
Lab - Other	266	\$92,336	\$14,332	\$56,710	\$35,627	\$13,147	\$4,180
Gastroenterology - Endoscopy W/Wo Biopsy	10	\$26,068	\$2,100	\$11,504	\$14,564	\$10,528	\$1,936
Immunizations	70	\$25,528	\$7,473	\$7,783	\$17,744	\$9,778	\$494
Other Dme	32	\$79,412	\$3,233	\$66,044	\$13,369	\$9,406	\$705
ENT Surgery	4	\$18,169	\$255	\$8,618	\$9,551	\$8,748	\$548
Injectable Drugs	63	\$28,323	\$863	\$18,915	\$9,408	\$7,527	\$1,017
Hematology/Oncology - Infusions	20	\$15,710	\$4,005	\$3,946	\$11,764	\$7,520	\$239
Other	15	\$1,020,870	\$252,380	\$548,051	\$472,819	\$155,121	\$49,899
Total	2,068	\$2,643,211	\$594,317	\$1,040,640	\$1,602,571	\$871,849	\$109,453

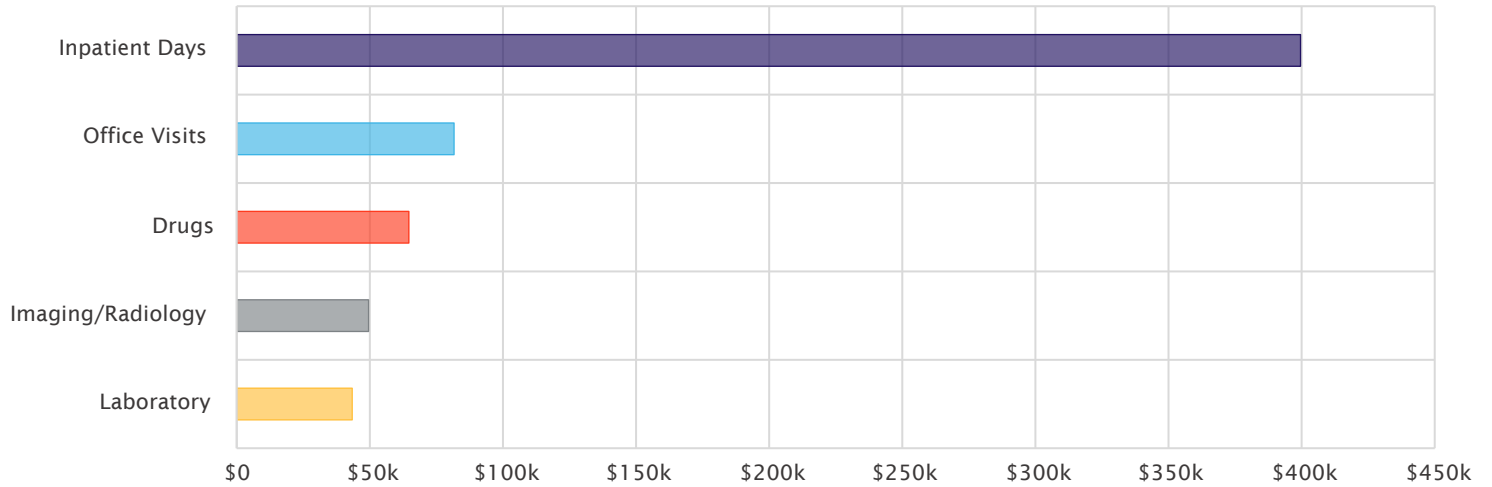
Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

Top 20 Procedure Groups

Population: ABC Operating LLC ECM-C3



Procedure Group	Claims	Billed	Not Covered	PPO Savings	Allowed	Paid ↓	Member
Inpatient Days	18	\$567,828	\$188,759	\$26,818	\$594,647	\$399,590	\$6,298
Office Visits	826	\$239,408	\$42,220	\$95,595	\$143,813	\$81,636	\$19,621
Drugs	116	\$116,645	\$19,031	\$25,755	\$90,890	\$64,655	\$7,204
Imaging/Radiology	233	\$201,975	\$21,033	\$116,219	\$85,757	\$49,518	\$15,172
Laboratory	706	\$321,800	\$54,091	\$197,054	\$124,746	\$43,380	\$18,149
Surgery	51	\$184,472	\$60,192	\$65,252	\$119,220	\$42,317	\$6,316
Mental Health/Substance Abuse	54	\$46,815	\$4,237	\$1,717	\$45,097	\$39,780	\$1,080
Emergency Room	92	\$124,709	\$22,684	\$72,640	\$52,069	\$23,803	\$3,000
Anesthesia	37	\$84,929	\$23,511	\$44,935	\$39,994	\$14,811	\$1,672
Other Procedures	97	\$72,986	\$21,259	\$35,320	\$37,666	\$14,633	\$1,324
Durable Medical Equipment	46	\$87,252	\$4,077	\$68,345	\$18,907	\$13,305	\$1,500
Gastroenterology	11	\$26,093	\$2,100	\$11,529	\$14,564	\$10,528	\$1,936
Physical Medicine	132	\$37,348	\$3,665	\$19,656	\$17,692	\$10,072	\$3,955
Immunizations	70	\$25,528	\$7,473	\$7,783	\$17,744	\$9,778	\$494
Obstetrics	9	\$22,466	\$8,979	\$4,384	\$18,082	\$8,418	\$685
Oncology	20	\$15,710	\$4,005	\$3,946	\$11,764	\$7,520	\$239
Cardiology	109	\$84,550	\$3,968	\$68,922	\$15,628	\$7,496	\$4,163
Eye Related	70	\$27,791	\$2,960	\$13,382	\$14,409	\$7,459	\$3,990
Dermatology	23	\$37,484	\$23,086	\$6,805	\$30,679	\$5,420	\$2,174
Ambulance	5	\$6,485	\$0	\$2,170	\$4,315	\$3,075	\$1,027
Other	657	\$310,937	\$76,988	\$206,049	\$104,888	\$14,656	\$9,456
Total	2,068	\$2,643,211	\$594,317	\$1,040,640	\$1,602,571	\$871,849	\$109,453

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

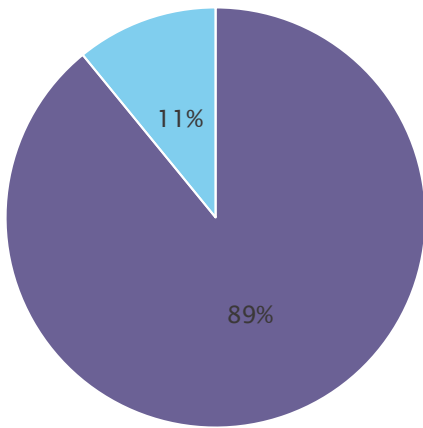
Network Status Summary

Population: ABC Operating LLC ECM-C3

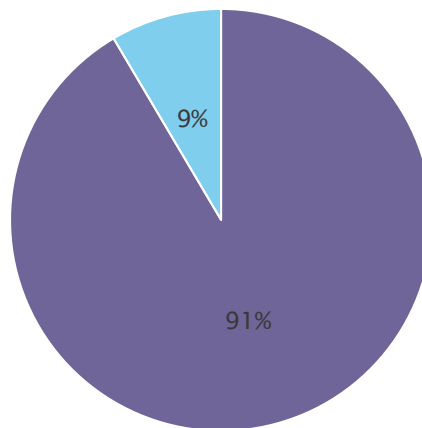


Display Name	Total	In Network	% In	Out of Network	% Out
Number of Claims	2,063	1,838	89.09%	225	10.91%
Services	14,940	14,046	94.02%	894	5.98%
Billed Charges	\$2,643,211	\$2,453,843	92.84%	\$189,368	7.16%
PPO Savings	\$1,040,640	\$1,040,640	100.00%	\$0	0.00%
Other Savings	\$26,951	\$0	0.00%	\$26,951	100.00%
Not Covered	\$594,317	\$519,580	87.42%	\$74,738	12.58%
Total Allowed	\$1,602,571	\$1,413,203	88.18%	\$189,368	11.82%
Member Paid	\$109,453	\$95,951	87.66%	\$13,502	12.34%
Coinsurance	\$27,468	\$21,881	79.66%	\$5,586	20.34%
Copay	\$27,816	\$27,816	100.00%	\$0	0.00%
Deductible	\$54,169	\$46,253	85.39%	\$7,916	14.61%
Plan Paid	\$871,849	\$797,672	91.49%	\$74,177	8.51%
COB	\$0	\$0	--	\$0	--

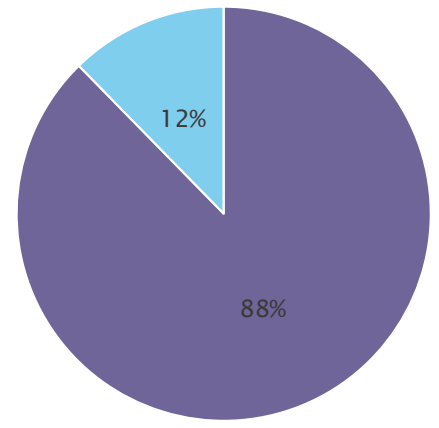
Number of Claims



Plan Paid



Member Paid



■ In Network ■ Out of Network

Network Discount Comparison

Population: ABC Operating LLC ECM-C3



This report calculates discounts by network by comparison network savings to eligible charges. The network access fee is excluded from this analysis unless the network reduces the discount to recover the fee.

Reporting Period

Network	Status	Members	Claims	Billed	Eligible	Allowed	Paid	Member	Discount	Disc %
AETNA	In Network	3	7	\$2,161	\$1,362	\$1,084	\$260	\$25	\$1,077	79.1%
COB OC DISC APPLIED	In Network	2	3	\$140	\$0	\$140	\$0	\$0	\$0	N/A
JAA ON NASCO SYSTEM	In Network	368	1,756	\$2,280,598	\$1,912,043	\$1,260,202	\$795,949	\$95,698	\$1,020,396	53.4%
JAA ON NASCO SYSTEM	Out of Network	51	90	\$73,694	\$51,808	\$73,694	\$21,178	\$3,770	\$0	0%
MEDICARE/MEDICAID	In Network	9	22	\$32,588	\$20,858	\$13,421	\$1,463	\$228	\$19,167	91.9%
NON-PPO	Out of Network	48	160	\$115,674	\$62,823	\$115,674	\$52,998	\$9,733	\$0	0%
SUBMIT CLM TO NETWRK	In Network	31	54	\$138,356	\$0	\$138,356	\$0	\$0	\$0	N/A
Total		414	2,092	\$2,643,211	\$2,048,894	\$1,602,571	\$871,849	\$109,453	\$1,040,640	50.8%

Comparison Period

Network	Status	Members	Claims	Billed	Eligible	Allowed	Paid	Member	Discount	Disc %
AETNA	In Network	146	385	\$566,972	\$483,340	\$295,655	\$200,414	\$11,608	\$271,318	56.1%
AETNA	Out of Network	3	3	\$0	\$0	\$0	\$0	\$0	\$0	N/A
COB OC DISC APPLIED	In Network	1	3	\$846	\$846	\$0	\$0	\$0	\$846	100.0%
DATA ISIGHT	Out of Network	3	5	\$34,100	\$35,300	\$34,100	\$4,922	\$0	\$0	0%
JAA ON NASCO SYSTEM	In Network	267	1,062	\$805,824	\$771,522	\$415,309	\$314,350	\$66,657	\$390,515	50.6%
JAA ON NASCO SYSTEM	Out of Network	19	28	\$15,208	\$7,576	\$15,208	\$2,225	\$934	\$0	0%
MEDICARE/MEDICAID	In Network	8	24	\$33,207	\$13,101	\$21,027	\$921	\$0	\$12,180	93.0%
MULTIPLAN	In Network	9	10	-\$469	-\$554	-\$4,069	-\$4,526	\$372	\$3,600	-649.8%
MULTIPLAN NEGOTIATED	In Network	1	1	\$100	\$100	\$90	\$90	\$0	\$10	10.0%
NON-PPO	Out of Network	50	192	\$245,866	\$95,753	\$245,866	\$59,118	\$6,164	\$0	0%
SUBMIT CLM TO NETWRK	In Network	87	238	\$166,609	\$0	\$166,609	\$0	\$0	\$0	N/A
Total		374	1,951	\$1,868,263	\$1,406,984	\$1,189,795	\$577,514	\$85,736	\$678,468	48.2%

Reporting Period: Paid December 2019 to March 2020

Comparison Period: Paid December 2018 to March 2019

Benchmark: Commercial

April 13, 2020

Claim Lag - Medical

Population: ABC Operating LLC ECM-C3



Paid Date	Service Date					Total
	All Prior	Dec-2019	Jan-2020	Feb-2020	Mar-2020	
Dec-2019	\$277,391	\$36,997				\$314,388
Jan-2020	\$12,793	\$50,219	\$55,432			\$118,443
Feb-2020	\$3,063	\$6,086	\$157,708	\$39,729		\$206,586
Mar-2020	\$2,776	\$4,744	\$124,710	\$67,702	\$32,499	\$232,432
Total	\$296,023	\$98,045	\$337,850	\$107,431	\$32,499	\$871,849

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

Claim Lag - Pharmacy

Population: ABC Operating LLC ECM-C3



Paid Date	Service Date					Total
	All Prior	Dec-2019	Jan-2020	Feb-2020	Mar-2020	
Dec-2019	\$2,393	\$41,522				\$43,915
Jan-2020	\$3,307	\$195	\$68,141			\$71,643
Feb-2020	\$0	\$0	-\$1,592	\$61,010		\$59,418
Mar-2020	\$3,345	\$3,053	\$0	-\$957	\$68,894	\$74,334
Total	\$9,044	\$44,769	\$66,549	\$60,053	\$68,894	\$249,310

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

Medical IBNR Estimate

Population: ABC Operating LLC ECM-C3



Amount Type: Paid

Known PMPM Amounts, Incurred and Paid	
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Projected PMPM Values, Incurred but not Reported	
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An estimate of incurred but not reported (IBNR) amounts is calculated using a lag triangle which groups claims by incurred month and paid lag month. Raw dollar amounts are converted to per member per month (PMPM) values to adjust for changes in the size of the eligible population. The unknown months which complete the "rectangle" are populated using a member-weighted average PMPM for that paid lag month up through the latest available incurred month. The IBNR for each month is calculated by multiplying those projected PMPMs by the known member counts.

Paid Lag Month	Incurred and Paid Lag with IBNR Projections, Representing 12/12 Rectangle Completion											
	Apr-2019	May-2019	Jun-2019	Jul-2019	Aug-2019	Sep-2019	Oct-2019	Nov-2019	Dec-2019	Jan-2020	Feb-2020	Mar-2020
0	\$53.69	\$85.57	\$65.60	\$170.78	\$57.69	\$77.52	\$131.45	\$38.26	\$56.92	\$86.61	\$62.08	\$50.00
1	\$108.39	\$91.81	\$88.38	\$138.51	\$112.99	\$326.23	\$114.36	\$149.81	\$77.26	\$246.42	\$105.78	\$141.80
2	\$8.13	\$11.76	\$16.72	\$19.40	\$10.66	\$5.29	\$196.24	\$17.72	\$9.36	\$194.86	\$48.92	\$48.92
3	\$8.64	\$10.54	\$2.12	\$2.33	\$1.72	\$46.22	\$2.83	\$1.77	\$7.30	\$9.28	\$9.28	\$9.28
4	\$4.38	\$1.12	\$8.99	\$0.61	\$4.38	\$1.16	\$0.09	-\$0.21	\$2.57	\$2.57	\$2.57	\$2.57
5	\$0.64	\$49.31	\$0.07	\$4.57	-\$1.31	\$0.02	\$1.59	\$7.79	\$7.79	\$7.79	\$7.79	\$7.79
6	\$0.00	\$0.00	\$5.51	\$0.22	\$0.20	\$0.63	\$1.10	\$1.10	\$1.10	\$1.10	\$1.10	\$1.10
7	\$0.00	\$6.95	-\$0.57	\$0.00	\$0.26	\$1.32	\$1.32	\$1.32	\$1.32	\$1.32	\$1.32	\$1.32
8	\$4.22	-\$0.44	\$0.05	\$0.00	\$0.96	\$0.96	\$0.96	\$0.96	\$0.96	\$0.96	\$0.96	\$0.96
9	\$0.47	\$1.65	\$0.28	\$0.80	\$0.80	\$0.80	\$0.80	\$0.80	\$0.80	\$0.80	\$0.80	\$0.80
10	\$0.21	\$0.00	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10	\$0.10
11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Members	639	633	639	636	641	640	635	637	650	640	640	650
Paid	\$120,625	\$163,484	\$119,585	\$213,959	\$119,609	\$292,522	\$283,575	\$132,084	\$98,045	\$337,850	\$107,431	\$32,499
IBNR	\$0	\$0	\$67	\$574	\$1,195	\$2,036	\$2,716	\$7,686	\$9,514	\$15,310	\$46,617	\$139,513

Estimate Range

Because of the uncertainty involved in any estimation process, it is often desirable to view multiple estimates side-by-side which have been generated using different assumptions and parameters. A review of these estimates can provide a range that indicates suggested upper and lower estimation bounds. Two estimates are provided below, ordered from highest to lowest along with a brief explanation of how each was generated.

IBNR Estimates		
Method	Estimate	Notes
24/24 Rectangle	\$513,093	Projected PMPMs for paid lag months zero through eleven are developed using the last twenty-four months of paid and incurred data.
12/12 Rectangle	\$225,227	A balanced estimate. Projected PMPMs are calculated using twelve months of paid and incurred data.

Note that these IBNR estimates do not account for trend or seasonality and assume that all known paid months have complete data. An incurral month is considered to be 100% complete after 12 months of paid lag.

Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020

Medical IBNR Estimate

Population: ABC Operating LLC ECM-C3



Amount Type: Paid

Known PMPM Amounts, Incurred and Paid	
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Projected PMPM Values, Incurred but not Reported	
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An estimate of incurred but not reported (IBNR) amounts is calculated using a lag triangle which groups claims by incurred month and paid lag month. Raw dollar amounts are converted to per member per month (PMPM) values to adjust for changes in the size of the eligible population. The unknown months which complete the "rectangle" are populated using a member-weighted average PMPM for that paid lag month up through the latest available incurred month. The IBNR for each month is calculated by multiplying those projected PMPMs by the known member counts.

Paid Lag Month	Incurred and Paid Lag with IBNR Projections, Representing 24/24 Rectangle Completion											
	Apr-2019	May-2019	Jun-2019	Jul-2019	Aug-2019	Sep-2019	Oct-2019	Nov-2019	Dec-2019	Jan-2020	Feb-2020	Mar-2020
0	\$53.69	\$85.57	\$65.60	\$170.78	\$57.69	\$77.52	\$131.45	\$38.26	\$56.92	\$86.61	\$62.08	\$50.00
1	\$108.39	\$91.81	\$88.38	\$138.51	\$112.99	\$326.23	\$114.36	\$149.81	\$77.26	\$246.42	\$105.78	\$130.87
2	\$8.13	\$11.76	\$16.72	\$19.40	\$10.66	\$5.29	\$196.24	\$17.72	\$9.36	\$194.86	\$58.86	\$58.86
3	\$8.64	\$10.54	\$2.12	\$2.33	\$1.72	\$46.22	\$2.83	\$1.77	\$7.30	\$24.54	\$24.54	\$24.54
4	\$4.38	\$1.12	\$8.99	\$0.61	\$4.38	\$1.16	\$0.09	-\$0.21	\$16.15	\$16.15	\$16.15	\$16.15
5	\$0.64	\$49.31	\$0.07	\$4.57	-\$1.31	\$0.02	\$1.59	\$32.98	\$32.98	\$32.98	\$32.98	\$32.98
6	\$0.00	\$0.00	\$5.51	\$0.22	\$0.20	\$0.63	\$8.16	\$8.16	\$8.16	\$8.16	\$8.16	\$8.16
7	\$0.00	\$6.95	-\$0.57	\$0.00	\$0.26	\$2.90	\$2.90	\$2.90	\$2.90	\$2.90	\$2.90	\$2.90
8	\$4.22	-\$0.44	\$0.05	\$0.00	\$2.11	\$2.11	\$2.11	\$2.11	\$2.11	\$2.11	\$2.11	\$2.11
9	\$0.47	\$1.65	\$0.28	\$6.08	\$6.08	\$6.08	\$6.08	\$6.08	\$6.08	\$6.08	\$6.08	\$6.08
10	\$0.21	\$0.00	\$8.63	\$8.63	\$8.63	\$8.63	\$8.63	\$8.63	\$8.63	\$8.63	\$8.63	\$8.63
11	\$0.00	\$1.61	\$1.61	\$1.61	\$1.61	\$1.61	\$1.61	\$1.61	\$1.61	\$1.61	\$1.61	\$1.61
Members	639	633	639	636	641	640	635	637	650	640	640	650
Paid	\$120,625	\$163,484	\$119,585	\$213,959	\$119,609	\$292,522	\$283,575	\$132,084	\$98,045	\$337,850	\$107,431	\$32,499
IBNR	\$0	\$1,020	\$6,542	\$10,376	\$11,810	\$13,648	\$18,723	\$39,789	\$51,098	\$66,020	\$103,690	\$190,377

Estimate Range

Because of the uncertainty involved in any estimation process, it is often desirable to view multiple estimates side-by-side which have been generated using different assumptions and parameters. A review of these estimates can provide a range that indicates suggested upper and lower estimation bounds. Two estimates are provided below, ordered from highest to lowest along with a brief explanation of how each was generated.

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Reporting Period: Paid December 2019 to March 2020

Benchmark: Commercial

April 13, 2020